## OVERVIEW

The HCEA Job Satisfaction Survey is a long-standing service provided to the Association's members and the Howard County community annually since the early 1990's. Over 3100 HCPSS employees participated in 2018-19, this represents $42 \%$ of the 7400 eligible employees. The survey is conducted by an independent firm and runs from midJanuary to late February. For employees to have detailed information in the voluntary transfer process, results are released prior to April 1 ${ }^{\text {st. }}$.

## AT A GLANCE

| Statement | \% Agree |
| :--- | :--- |
| I have confidence in the leadership exhibited by the HCPSS Superintendent. | $89.7 \%$ |
| I have confidence in the leadership exhibited by the Howard County Board of Education. | $85.4 \%$ |
| I have confidence in the leadership exhibited by HCEA. | $93.7 \%$ |
| Overall, morale at my school/worksite is good. | $66.9 \%$ |
| I am provided adequate time during the workday to plan, prepare for and do my job. | $53.6 \%$ |

## SUPERINTENDENT/BOARD LEADERSHIP

Educators continue to have high confidence in both the HCPSS Superintendent and Board of Education. Over the past eight years, confidence in previous Board's stayed within the $40-60 \%$ range. Over the past two years, it has remained in the mid $80 \%$ range. Likewise, over the same period, the highest level of confidence exhibited in the previous two Superintendents was $67 \%$ (2011) and $74 \%$ (2012). Over the past two years, almost $90 \%$ of educators agree they have confidence in the current Superintendent.


A clear majority of educators, $93.7 \%$ are confident in the leadership exhibited by the Howard County Education Association. Notably, non-union members have high levels of confidence, $82.4 \%$, in the Associations as well.

## MORALE

Agreement with the statement "Overall, morale in my school/work site is good" remained relatively static this year at $66.9 \%$ of educators agreeing. High schools are trending above this agreement level at $73.2 \%$ while middle schools are trending below at 59.6\%.

In addition, educator's feelings of an atmosphere of open communication and trust at their school has also remained consistent at $64.4 \%$ educators agreeing. This correlates with the slight increase in agreement that educators can speak openly without the fear of repercussions, from $67.5 \%$ last year to $68.3 \%$ this year.

Although agreement in these areas is up from several years ago, we have room for growth.


## PROFESSION

Of the respondents, $85.2 \%$ feel successful in their work. Although this number is high, it is down slightly from $86.7 \%$ last year. It is also dramatically different than the $53.6 \%$ of educators that believe they have adequate time during the workday to plan, prepare for and do their job. Just as dramatically, only $45.9 \%$ of educators believe they are paid fairly, a drop of $6 \%$ from last year. Hopefully, the tentative agreements for the next two years will help increase agreement in this area.

Like last year, most of our educators, $83.9 \%$, feel they are treated as professionals at their school/work site. In addition, $80.1 \%$ report good teamwork among staff at their work site. Additionally, a high percentage of respondents, $91.9 \%$, agree that administrators respect their negotiated contracts and $82.2 \%$ agree that their planning time is respected by administrators/supervisors.

2018-2019 HCEA Job Satisfaction Survey
In addition to planning time, this year's Job Satisfaction Survey inquired about PIP time. Only $34.4 \%$ of educators agreed that they spend their PIP time on non-instructional activities. While $72.8 \%$ of educators agree that their administrators include time for teacher-initiated collaboration.

Educator's responses that their environment is conducive to success (safety and cleanliness) dropped slightly from $76.7 \%$ to $74.5 \%$ this year but it was at $81 \%$ in 2014-2015. This data coincides with the increase of square footage employees are tasked to take care of within the same number of hours and the continued deferred maintenance costs.

Like many of the slight changes we have seen this year, there has been little change in the number of educators that agree, $68.5 \%$, that administrators/supervisors support them in enforcing discipline, $68.7 \%$, last year. At the same time, $64.2 \%$ of educators report that student misbehavior interferes with learning.


2018-2019 HCEA Job Satisfaction Survey

1) Overall, morale at my school/worksite is good

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 240 | 760 | 185 | 294 |  | 1479 | 67.6\% | 32.4\% |
| Hammond ES | 9 | 12 |  |  |  | 21 | 100.0\% | 0.0\% |
| Hanover Hills ES | 11 | 5 |  |  |  | 16 | 100.0\% | 0.0\% |
| Rockburn ES | 10 | 25 |  |  |  | 35 | 100.0\% | 0.0\% |
| Waterloo ES | 23 | 11 |  |  |  | 34 | 100.0\% | 0.0\% |
| Triadelphia Ridge ES | 16 | 15 |  | 1 |  | 32 | 96.9\% | 3.1\% |
| Laurel Woods ES | 16 | 36 |  | 3 |  | 55 | 94.5\% | 5.5\% |
| Gorman Crossing ES | 4 | 13 |  | 1 |  | 18 | 94.4\% | 5.6\% |
| Worthington ES | 7 | 25 |  | 2 |  | 34 | 94.1\% | 5.9\% |
| Ducketts Lane ES | 5 | 10 | 1 |  |  | 16 | 93.8\% | 6.3\% |
| West Friendship ES | 8 | 14 | 1 | 1 |  | 24 | 91.7\% | 8.3\% |
| Deep Run ES | 11 | 32 | 1 | 4 |  | 48 | 89.6\% | 10.4\% |
| Bellows Spring ES | 11 | 31 | 2 | 3 |  | 47 | 89.4\% | 10.6\% |
| Bryant Woods ES | 5 | 10 | 1 | 1 |  | 17 | 88.2\% | 11.8\% |
| Talbott Springs ES | 10 | 29 |  | 6 |  | 45 | 86.7\% | 13.3\% |
| Running Brook ES | 5 | 27 | 1 | 4 |  | 37 | 86.5\% | 13.5\% |
| Hollifield Station ES | 8 | 16 |  | 5 |  | 29 | 82.8\% | 17.2\% |
| Clarksville ES | 6 | 7 |  | 3 |  | 16 | 81.3\% | 18.8\% |
| Bushy Park ES | 4 | 26 | 3 | 4 |  | 37 | 81.1\% | 18.9\% |
| Centennial Lane ES | 5 | 16 |  | 5 |  | 26 | 80.8\% | 19.2\% |
| Phelps Luck ES | 10 | 23 |  | 8 |  | 41 | 80.5\% | 19.5\% |
| Longfellow ES | 5 | 23 | 1 | 6 |  | 35 | 80.0\% | 20.0\% |
| Clemens Crossing ES | 3 | 24 | 1 | 7 |  | 35 | 77.1\% | 22.9\% |
| Stevens Forest ES | 1 | 15 | 2 | 3 |  | 21 | 76.2\% | 23.8\% |
| Veterans ES | 8 | 36 | 4 | 10 |  | 58 | 75.9\% | 24.1\% |
| Forest Ridge ES |  | 16 | 2 | 4 |  | 22 | 72.7\% | 27.3\% |
| Northfield ES | 7 | 27 | 3 | 11 |  | 48 | 70.8\% | 29.2\% |
| Elkridge ES | 4 | 34 | 5 | 14 |  | 57 | 66.7\% | 33.3\% |
| Waverly ES |  | 12 | 3 | 5 |  | 20 | 60.0\% | 40.0\% |
| Dayton Oaks ES | 8 | 33 | 9 | 21 |  | 71 | 57.7\% | 42.3\% |
| Swansfield ES | 2 | 23 | 6 | 13 |  | 44 | 56.8\% | 43.2\% |
| St. John's Lane ES | 2 | 20 | 13 | 8 |  | 43 | 51.2\% | 48.8\% |
| Fulton ES | 3 | 16 | 8 | 12 |  | 39 | 48.7\% | 51.3\% |
| Lisbon ES | 2 | 16 | 9 | 11 |  | 38 | 47.4\% | 52.6\% |
| Bollman Bridge ES | 2 | 28 | 18 | 19 |  | 67 | 44.8\% | 55.2\% |
| Guilford ES | 3 | 5 | 5 | 5 |  | 18 | 44.4\% | 55.6\% |
| Jeffers Hill ES |  | 6 | 10 | 2 |  | 18 | 33.3\% | 66.7\% |
| Manor Woods ES | 2 | 10 | 16 | 16 |  | 44 | 27.3\% | 72.7\% |
| Ilchester ES |  | 9 | 6 | 20 |  | 35 | 25.7\% | 74.3\% |
| Cradlerock ES | 1 | 5 | 9 | 9 |  | 24 | 25.0\% | 75.0\% |
| Pointers Run ES | 1 | 10 | 25 | 20 |  | 56 | 19.6\% | 80.4\% |
| Atholton ES | 2 | 5 | 14 | 15 |  | 36 | 19.4\% | 80.6\% |
| Thunder Hill ES |  | 4 | 6 | 12 |  | 22 | 18.2\% | 81.8\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 108 | 378 | 143 | 187 | 2 | 818 | 59.6\% | 40.4\% |
| Patapsco MS | 13 | 18 |  | 1 |  | 32 | 96.9\% | 3.1\% |
| Ellicott Mills MS | 17 | 21 | 1 | 2 |  | 41 | 92.7\% | 7.3\% |
| Folly Quarter MS | 7 | 28 | 1 | 2 |  | 38 | 92.1\% | 7.9\% |
| Mayfield Woods MS | 14 | 34 |  | 6 |  | 54 | 88.9\% | 11.1\% |
| Burleigh Manor MS | 8 | 13 | 1 | 3 |  | 25 | 84.0\% | 16.0\% |
| Mount View MS | 9 | 35 | 2 | 9 | 1 | 56 | 80.0\% | 20.0\% |
| Glenwood MS | 3 | 8 | 1 | 2 |  | 14 | 78.6\% | 21.4\% |
| Thomas Viaduct MS | 9 | 36 | 2 | 13 |  | 60 | 75.0\% | 25.0\% |
| Wilde Lake MS | 3 | 9 | 2 | 2 |  | 16 | 75.0\% | 25.0\% |
| Patuxent Valley MS | 6 | 31 | 7 | 6 |  | 50 | 74.0\% | 26.0\% |
| Hammond MS | 2 | 27 | 5 | 8 |  | 42 | 69.0\% | 31.0\% |
| Bonnie Branch MS | 7 | 15 | 2 | 8 |  | 32 | 68.8\% | 31.3\% |
| Clarksville MS | 2 | 21 | 4 | 11 |  | 38 | 60.5\% | 39.5\% |
| Lime Kiln MS | 2 | 10 | 3 | 6 |  | 21 | 57.1\% | 42.9\% |
| Elkridge Landing MS | 1 | 18 | 14 | 13 |  | 46 | 41.3\% | 58.7\% |
| Harpers Choice MS | 2 | 27 | 12 | 32 |  | 73 | 39.7\% | 60.3\% |
| Oakland Mills MS | 1 | 8 | 5 | 11 | 1 | 26 | 36.0\% | 64.0\% |
| Dunloggin MS | 1 | 10 | 22 | 15 |  | 48 | 22.9\% | 77.1\% |
| Murray Hill MS | 1 | 6 | 27 | 14 |  | 48 | 14.6\% | 85.4\% |
| Lake Elkhorn MS |  | 3 | 32 | 23 |  | 58 | 5.2\% | 94.8\% |
| High | 86 | 461 | 52 | 148 |  | 747 | 73.2\% | 26.8\% |
| Oakland Mills HS | 14 | 51 |  | 4 |  | 69 | 94.2\% | 5.8\% |
| Atholton HS | 15 | 54 | 1 | 6 |  | 76 | 90.8\% | 9.2\% |
| Mt. Hebron HS | 10 | 61 | 3 | 11 |  | 85 | 83.5\% | 16.5\% |
| Centennial HS | 6 | 49 | 1 | 10 |  | 66 | 83.3\% | 16.7\% |
| Hammond HS | 10 | 27 | 1 | 8 |  | 46 | 80.4\% | 19.6\% |
| River Hill HS | 5 | 31 |  | 9 |  | 45 | 80.0\% | 20.0\% |
| Marriotts Ridge HS | 6 | 23 | 1 | 7 |  | 37 | 78.4\% | 21.6\% |
| Howard HS | 6 | 48 | 9 | 19 |  | 82 | 65.9\% | 34.1\% |
| Reservoir HS | 3 | 44 | 9 | 18 |  | 74 | 63.5\% | 36.5\% |
| Glenelg HS | 7 | 33 | 4 | 20 |  | 64 | 62.5\% | 37.5\% |
| Long Reach HS | 2 | 22 | 3 | 13 |  | 40 | 60.0\% | 40.0\% |
| Wilde Lake HS | 2 | 18 | 20 | 23 |  | 63 | 31.7\% | 68.3\% |
| Special | 29 | 58 | 17 | 21 |  | 125 | 69.6\% | 30.4\% |
| ARL | 9 | 8 |  | 1 |  | 18 | 94.4\% | 5.6\% |
| Old Cedar Lane | 5 | 9 |  | 2 |  | 16 | 87.5\% | 12.5\% |
| Ascend One | 3 | 2 |  | 1 |  | 6 | 83.3\% | 16.7\% |
| Homewood Center | 7 | 22 | 11 | 6 |  | 46 | 63.0\% | 37.0\% |
| Central Office | 4 | 8 | 2 | 7 |  | 21 | 57.1\% | 42.9\% |
| Cedar Lane |  | 4 | 4 | 4 |  | 12 | 33.3\% | 66.7\% |
| Grand Total | 463 | 1657 | 397 | 650 | 2 | 3169 | 66.9\% | 33.1\% |

2018-2019 HCEA Job Satisfaction Survey
2) There is an atmosphere of open communication and trust in my school/worksite.

| Work Site | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total |  | \% Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 249 | 729 | 158 | 340 | 1 | 1477 | 66.3\% | 33.7\% |
| Hanover Hills ES | 13 | 3 |  |  |  | 16 | 100.0\% | 0.0\% |
| Waterloo ES | 18 | 15 |  | 1 |  | 34 | 97.1\% | 2.9\% |
| Triadelphia Ridge ES | 14 | 17 |  | 1 |  | 32 | 96.9\% | 3.1\% |
| Hammond ES | 11 | 9 |  | 1 |  | 21 | 95.2\% | 4.8\% |
| Laurel Woods ES | 19 | 34 | 1 | 2 |  | 56 | 94.6\% | 5.4\% |
| Rockburn ES | 12 | 21 |  | 2 |  | 35 | 94.3\% | 5.7\% |
| Worthington ES | 11 | 18 | 3 | 1 |  | 33 | 87.9\% | 12.1\% |
| Phelps Luck ES | 12 | 23 |  | 5 |  | 40 | 87.5\% | 12.5\% |
| Clemens Crossing ES | 3 | 27 | 1 | 4 |  | 35 | 85.7\% | 14.3\% |
| Stevens Forest ES | 3 | 15 | 1 | 2 |  | 21 | 85.7\% | 14.3\% |
| Talbott Springs ES | 11 | 27 |  | 7 |  | 45 | 84.4\% | 15.6\% |
| Running Brook ES | 12 | 19 | 1 | 5 |  | 37 | 83.8\% | 16.2\% |
| West Friendship ES | 6 | 14 | 2 | 2 |  | 24 | 83.3\% | 16.7\% |
| Bellows Spring ES | 12 | 27 | 1 | 7 |  | 47 | 83.0\% | 17.0\% |
| Forest Ridge ES |  | 18 | 2 | 2 |  | 22 | 81.8\% | 18.2\% |
| Clarksville ES | 6 | 7 | 1 | 2 |  | 16 | 81.3\% | 18.8\% |
| Ducketts Lane ES | 4 | 9 |  | 3 |  | 16 | 81.3\% | 18.8\% |
| Veterans ES | 10 | 37 | 3 | 8 |  | 58 | 81.0\% | 19.0\% |
| Deep Run ES | 9 | 29 | 2 | 8 |  | 48 | 79.2\% | 20.8\% |
| Gorman Crossing ES | 4 | 10 | 1 | 3 |  | 18 | 77.8\% | 22.2\% |
| Longfellow ES | 5 | 22 | 3 | 5 |  | 35 | 77.1\% | 22.9\% |
| Centennial Lane ES | 2 | 18 |  | 6 |  | 26 | 76.9\% | 23.1\% |
| Bryant Woods ES | 3 | 10 | 1 | 3 |  | 17 | 76.5\% | 23.5\% |
| Hollifield Station ES | 4 | 17 | 2 | 6 |  | 29 | 72.4\% | 27.6\% |
| Waverly ES |  | 14 | 2 | 4 |  | 20 | 70.0\% | 30.0\% |
| Northfield ES | 8 | 24 | 2 | 14 | 1 | 49 | 66.7\% | 33.3\% |
| Elkridge ES | 3 | 34 | 1 | 18 |  | 56 | 66.1\% | 33.9\% |
| Swansfield ES | 3 | 26 | 5 | 10 |  | 44 | 65.9\% | 34.1\% |
| Dayton Oaks ES | 10 | 34 | 9 | 18 |  | 71 | 62.0\% | 38.0\% |
| Bushy Park ES | 3 | 18 | 6 | 10 |  | 37 | 56.8\% | 43.2\% |
| Cradlerock ES | 2 | 11 | 2 | 9 |  | 24 | 54.2\% | 45.8\% |
| Fulton ES | 1 | 19 | 11 | 8 |  | 39 | 51.3\% | 48.7\% |
| Guilford ES | 4 | 5 | 3 | 6 |  | 18 | 50.0\% | 50.0\% |
| Lisbon ES | 3 | 15 | 11 | 10 |  | 39 | 46.2\% | 53.8\% |
| Bollman Bridge ES | 3 | 27 | 10 | 27 |  | 67 | 44.8\% | 55.2\% |
| Ilchester ES | 1 | 10 | 5 | 19 |  | 35 | 31.4\% | 68.6\% |
| St. John's Lane ES |  | 12 | 12 | 19 |  | 43 | 27.9\% | 72.1\% |
| Jeffers Hill ES |  | 5 | 6 | 7 |  | 18 | 27.8\% | 72.2\% |
| Pointers Run ES | 2 | 12 | 21 | 20 |  | 55 | 25.5\% | 74.5\% |
| Manor Woods ES |  | 10 | 10 | 24 |  | 44 | 22.7\% | 77.3\% |
| Thunder Hill ES |  | 4 | 5 | 13 |  | 22 | 18.2\% | 81.8\% |
| Atholton ES | 2 | 3 | 12 | 18 |  | 35 | 14.3\% | 85.7\% |

2018-2019 HCEA Job Satisfaction Survey

| Work Site | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \% <br> Disagree |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{1 0 7}$ | $\mathbf{3 6 6}$ | $\mathbf{1 1 0}$ | $\mathbf{2 3 7}$ |  | $\mathbf{8 2 0}$ | $\mathbf{5 7 . 7 \%}$ | $\mathbf{4 2 . 3 \%}$ |
| Patapsco MS | 13 | 19 |  |  |  | 32 | $100.0 \%$ | $0.0 \%$ |
| Folly Quarter MS | 9 | 27 | 1 | 1 |  | 38 | $94.7 \%$ | $5.3 \%$ |
| Ellicott Mills MS | 15 | 22 | 2 | 2 |  | 41 | $90.2 \%$ | $9.8 \%$ |
| Burleigh Manor MS | 10 | 11 |  | 4 |  | 25 | $84.0 \%$ | $16.0 \%$ |
| Wilde Lake MS | 1 | 12 |  | 3 |  | 16 | $81.3 \%$ | $18.8 \%$ |
| Mayfield Woods MS | 14 | 28 | 1 | 11 |  | 54 | $77.8 \%$ | $22.2 \%$ |
| Oakland Mills MS | 4 | 15 |  | 7 |  | 26 | $73.1 \%$ | $26.9 \%$ |
| Mount View MS | 7 | 32 | 4 | 13 |  | 56 | $69.6 \%$ | $30.4 \%$ |
| Patuxent Valley MS | 7 | 26 | 7 | 10 |  | 50 | $66.0 \%$ | $34.0 \%$ |
| Glenwood MS | 3 | 6 | 2 | 3 |  | 14 | $64.3 \%$ | $35.7 \%$ |
| Thomas Viaduct MS | 7 | 31 | 3 | 20 |  | 61 | $62.3 \%$ | $37.7 \%$ |
| Bonnie Branch MS | 6 | 13 | 1 | 12 |  | 32 | $59.4 \%$ | $40.6 \%$ |
| Harpers Choice MS | 4 | 38 | 7 | 24 |  | 73 | $57.5 \%$ | $42.5 \%$ |
| Hammond MS | 1 | 21 | 5 | 15 |  | 42 | $52.4 \%$ | $47.6 \%$ |
| Clarksville MS | 1 | 17 | 8 | 12 |  | 38 | $47.4 \%$ | $52.6 \%$ |
| Lime Kiln MS | 1 | 8 | 5 | 7 |  | 21 | $42.9 \%$ | $57.1 \%$ |
| Elkridge Landing MS | 1 | 16 | 11 | 18 |  | 46 | $37.0 \%$ | $63.0 \%$ |
| Murray Hill MS | 1 | 15 | 12 | 21 |  | 49 | $32.7 \%$ | $67.3 \%$ |
| Dunloggin MS | 1 | 5 | 18 | 24 |  | 48 | $12.5 \%$ | $87.5 \%$ |
| Lake Elkhorn MS | 1 | 4 | 23 | 30 |  | 58 | $8.6 \%$ | $91.4 \%$ |
| High | $\mathbf{8 7}$ | $\mathbf{4 1 7}$ | $\mathbf{5 1}$ | $\mathbf{1 8 9}$ | $\mathbf{3}$ | $\mathbf{7 4 7}$ | $\mathbf{6 7 . 7 \%}$ | $\mathbf{3 2 . 3 \%}$ |
| Hammond HS | 12 | 30 |  | 3 |  | 45 | $93.3 \%$ | $6.7 \%$ |
| Oakland Mills HS | 16 | 47 | 2 | 4 |  | 69 | $91.3 \%$ | $8.7 \%$ |
| Atholton HS | 11 | 50 |  | 15 |  | 76 | $80.3 \%$ | $19.7 \%$ |
| Mt. Hebron HS | 11 | 53 | 4 | 17 |  | 85 | $75.3 \%$ | $24.7 \%$ |
| Marriotts Ridge HS | 5 | 21 | 1 | 10 |  | 37 | $70.3 \%$ | $29.7 \%$ |
| Howard HS | 9 | 45 | 7 | 22 |  | 83 | $65.1 \%$ | $34.9 \%$ |
| Long Reach HS | 3 | 22 | 3 | 12 |  | 40 | $62.5 \%$ | $37.5 \%$ |
| Centennial HS | 4 | 35 | 4 | 20 | 3 | 66 | $61.9 \%$ | $38.1 \%$ |
| Reservoir HS | 6 | 39 | 6 | 23 |  | 74 | $60.8 \%$ | $39.2 \%$ |
| River Hill HS | 5 | 22 | 2 | 16 |  | 45 | $60.0 \%$ | $40.0 \%$ |
| Glenelg HS | 2 | 36 | 3 | 23 |  | 64 | $59.4 \%$ | $40.6 \%$ |
| Wilde Lake HS | 3 | 17 | 19 | 24 |  | 63 | $31.7 \%$ | $68.3 \%$ |
| Special | $\mathbf{3 0}$ | $\mathbf{3 4}$ | $\mathbf{1 0}$ | $\mathbf{3 0}$ | $\mathbf{1}$ | $\mathbf{1 2 5}$ | $\mathbf{6 7 . 7 \%}$ | $\mathbf{3 2 . 3 \%}$ |
| Ascend One | $\mathbf{3}$ |  |  |  | 6 | $100.0 \%$ | $0.0 \%$ |  |
| Old Cedar Lane | 5 | 2 |  | 10 |  | 16 | $93.8 \%$ | $6.3 \%$ |
| ARL | 5 | 11 |  | 2 |  | 18 | $88.9 \%$ | $11.1 \%$ |
| Homewood Center | 8 | 20 | 6 | 12 |  | 46 | $60.9 \%$ | $39.1 \%$ |
| Central Office | 5 | 6 | 1 | 9 |  | 21 | $52.4 \%$ | $47.6 \%$ |
| Cedar Lane | 1 | 1 | 3 | 6 | 1 | 12 | $18.2 \%$ | $81.8 \%$ |
| Grand Total | $\mathbf{4 7 3}$ | $\mathbf{1 5 6 6}$ | $\mathbf{3 2 9}$ | $\mathbf{7 9 6}$ | $\mathbf{5}$ | $\mathbf{3 1 6 9}$ | $\mathbf{6 4 . 4 \%}$ | $\mathbf{3 5 . 6 \%}$ |
|  |  |  |  |  |  |  |  |  |

2018-2019 HCEA Job Satisfaction Survey

## 3) I personally feel successful in my work.

| Work Site | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 413 | 844 | 55 | 169 |  | 1481 | 84.9\% | 15.1\% |
| Hanover Hills ES | 11 | 5 |  |  |  | 16 | 100.0\% | 0.0\% |
| Thunder Hill ES | 7 | 15 |  |  |  | 22 | 100.0\% | 0.0\% |
| Laurel Woods ES | 25 | 30 |  | 1 |  | 56 | 98.2\% | 1.8\% |
| Bushy Park ES | 12 | 24 |  | 1 |  | 37 | 97.3\% | 2.7\% |
| Rockburn ES | 9 | 25 |  | 1 |  | 35 | 97.1\% | 2.9\% |
| Waterloo ES | 13 | 20 |  | 1 |  | 34 | 97.1\% | 2.9\% |
| Worthington ES | 12 | 20 |  | 1 |  | 33 | 97.0\% | 3.0\% |
| Running Brook ES | 15 | 20 |  | 2 |  | 37 | 94.6\% | 5.4\% |
| Bryant Woods ES | 4 | 12 | 1 |  |  | 17 | 94.1\% | 5.9\% |
| Clarksville ES | 7 | 8 | 1 |  |  | 16 | 93.8\% | 6.3\% |
| Ducketts Lane ES | 5 | 10 |  | 1 |  | 16 | 93.8\% | 6.3\% |
| Talbott Springs ES | 17 | 25 |  | 3 |  | 45 | 93.3\% | 6.7\% |
| Deep Run ES | 15 | 29 | 1 | 3 |  | 48 | 91.7\% | 8.3\% |
| Bellows Spring ES | 17 | 26 | 1 | 3 |  | 47 | 91.5\% | 8.5\% |
| Hammond ES | 10 | 9 |  | 2 |  | 21 | 90.5\% | 9.5\% |
| Hollifield Station ES | 9 | 17 |  | 3 |  | 29 | 89.7\% | 10.3\% |
| Clemens Crossing ES | 10 | 21 |  | 4 |  | 35 | 88.6\% | 11.4\% |
| Longfellow ES | 10 | 21 |  | 4 |  | 35 | 88.6\% | 11.4\% |
| Centennial Lane ES | 6 | 17 | 1 | 2 |  | 26 | 88.5\% | 11.5\% |
| St. John's Lane ES | 8 | 30 | 1 | 4 |  | 43 | 88.4\% | 11.6\% |
| Phelps Luck ES | 12 | 24 | 1 | 4 |  | 41 | 87.8\% | 12.2\% |
| Dayton Oaks ES | 20 | 41 | 2 | 8 |  | 71 | 85.9\% | 14.1\% |
| Veterans ES | 15 | 35 |  | 9 |  | 59 | 84.7\% | 15.3\% |
| West Friendship ES | 13 | 7 | 1 | 3 |  | 24 | 83.3\% | 16.7\% |
| Ilchester ES | 8 | 20 | 3 | 3 |  | 34 | 82.4\% | 17.6\% |
| Swansfield ES | 11 | 25 | 3 | 5 |  | 44 | 81.8\% | 18.2\% |
| Northfield ES | 8 | 32 | 2 | 7 |  | 49 | 81.6\% | 18.4\% |
| Triadelphia Ridge ES | 11 | 15 | 2 | 4 |  | 32 | 81.3\% | 18.8\% |
| Stevens Forest ES | 7 | 10 | 2 | 2 |  | 21 | 81.0\% | 19.0\% |
| Waverly ES | 5 | 11 |  | 4 |  | 20 | 80.0\% | 20.0\% |
| Manor Woods ES | 10 | 25 | 2 | 7 |  | 44 | 79.5\% | 20.5\% |
| Elkridge ES | 7 | 38 | 3 | 9 |  | 57 | 78.9\% | 21.1\% |
| Gorman Crossing ES | 2 | 12 |  | 4 |  | 18 | 77.8\% | 22.2\% |
| Guilford ES | 9 | 5 | 1 | 3 |  | 18 | 77.8\% | 22.2\% |
| Forest Ridge ES | 2 | 15 | 2 | 3 |  | 22 | 77.3\% | 22.7\% |
| Lisbon ES | 11 | 19 | 1 | 8 |  | 39 | 76.9\% | 23.1\% |
| Bollman Bridge ES | 8 | 43 | 8 | 8 |  | 67 | 76.1\% | 23.9\% |
| Atholton ES | 10 | 16 | 1 | 9 |  | 36 | 72.2\% | 27.8\% |
| Jeffers Hill ES | 2 | 10 | 2 | 4 |  | 18 | 66.7\% | 33.3\% |
| Pointers Run ES | 7 | 30 | 8 | 11 |  | 56 | 66.1\% | 33.9\% |
| Fulton ES | 8 | 17 | 3 | 11 |  | 39 | 64.1\% | 35.9\% |
| Cradlerock ES | 5 | 10 | 2 | 7 |  | 24 | 62.5\% | 37.5\% |

2018-2019 HCEA Job Satisfaction Survey

| Work Site | Strongly Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\%$ Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 227 | 453 | 35 | 99 | 2 | 816 | 83.5\% | 16.5\% |
| Burleigh Manor MS | 11 | 13 |  |  | 1 | 25 | 100\% | 0.0\% |
| Patapsco MS | 13 | 19 |  |  |  | 32 | 100\% | 0.0\% |
| Folly Quarter MS | 13 | 23 |  | 2 |  | 38 | 94.7\% | 5.3\% |
| Mount View MS | 21 | 31 |  | 4 |  | 56 | 92.9\% | 7.1\% |
| Hammond MS | 14 | 24 | 1 | 2 |  | 41 | 92.7\% | 7.3\% |
| Thomas Viaduct MS | 18 | 37 | 2 | 4 |  | 61 | 90.2\% | 9.8\% |
| Ellicott Mills MS | 12 | 24 | 1 | 4 |  | 41 | 87.8\% | 12.2\% |
| Bonnie Branch MS | 11 | 17 | 2 | 2 |  | 32 | 87.5\% | 12.5\% |
| Wilde Lake MS |  | 14 | 1 | 1 |  | 16 | 87.5\% | 12.5\% |
| Mayfield Woods MS | 18 | 29 |  | 7 |  | 54 | 87.0\% | 13.0\% |
| Lime Kiln MS | 3 | 15 | 1 | 2 |  | 21 | 85.7\% | 14.3\% |
| Elkridge Landing MS | 11 | 27 | 4 | 3 |  | 45 | 84.4\% | 15.6\% |
| Dunloggin MS | 12 | 28 | 4 | 4 |  | 48 | 83.3\% | 16.7\% |
| Glenwood MS | 6 | 5 | 1 | 2 |  | 14 | 78.6\% | 21.4\% |
| Clarksville MS | 11 | 18 | 3 | 6 |  | 38 | 76.3\% | 23.7\% |
| Patuxent Valley MS | 17 | 20 | 3 | 10 |  | 50 | 74.0\% | 26.0\% |
| Oakland Mills MS | 4 | 15 |  | 7 |  | 26 | 73.1\% | 26.9\% |
| Murray Hill MS | 10 | 25 | 3 | 10 |  | 48 | 72.9\% | 27.1\% |
| Harpers Choice MS | 17 | 36 | 6 | 14 |  | 73 | 72.6\% | 27.4\% |
| Lake Elkhorn MS | 5 | 33 | 3 | 15 | 1 | 57 | 67.9\% | 32.1\% |
| High | 207 | 446 | 19 | 70 | 1 | 743 | 88.0\% | 12.0\% |
| River Hill HS | 17 | 27 | 1 |  |  | 45 | 97.8\% | 2.2\% |
| Centennial HS | 20 | 40 | 1 | 3 | 1 | 65 | 93.8\% | 6.3\% |
| Oakland Mills HS | 20 | 42 | 1 | 5 |  | 68 | 91.2\% | 8.8\% |
| Atholton HS | 29 | 38 | 1 | 8 |  | 76 | 88.2\% | 11.8\% |
| Long Reach HS | 11 | 24 | 2 | 3 |  | 40 | 87.5\% | 12.5\% |
| Glenelg HS | 15 | 40 |  | 8 |  | 63 | 87.3\% | 12.7\% |
| Howard HS | 24 | 48 | 2 | 9 |  | 83 | 86.7\% | 13.3\% |
| Marriotts Ridge HS | 11 | 21 |  | 5 |  | 37 | 86.5\% | 13.5\% |
| Reservoir HS | 13 | 51 | 1 | 9 |  | 74 | 86.5\% | 13.5\% |
| Mt. Hebron HS | 21 | 50 | 4 | 9 |  | 84 | 84.5\% | 15.5\% |
| Hammond HS | 14 | 24 | 2 | 5 |  | 45 | 84.4\% | 15.6\% |
| Wilde Lake HS | 12 | 41 | 4 | 6 |  | 63 | 84.1\% | 15.9\% |
| Special | 37 | 65 | 8 | 14 |  | 124 | 82.3\% | 17.7\% |
| Ascend One | 2 | 4 |  |  |  | 6 | 100\% | 0.0\% |
| ARL | 10 | 7 | 1 |  |  | 18 | 94.4\% | 5.6\% |
| Old Cedar Lane | 7 | 8 | 1 |  |  | 16 | 93.8\% | 6.3\% |
| Central Office | 6 | 13 |  | 2 |  | 21 | 90.5\% | 9.5\% |
| Homewood Center | 9 | 24 | 5 | 8 |  | 46 | 71.7\% | 28.3\% |
| Cedar Lane | 2 | 5 | 1 | 4 |  | 12 | 58.3\% | 41.7\% |
| Grand Total | 884 | 1808 | 117 | 352 | 3 | 3164 | 85.2\% | 14.8\% |

2018-2019 HCEA Job Satisfaction Survey
4) I feel involved in decision-making at my school/worksite.

| Work Site | Strongly Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\begin{array}{\|l\|} \hline \text { \% } \\ \text { Agree } \end{array}$ | $\%$ <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 231 | 659 | 164 | 385 | 35 | 1474 | 61.8\% | 38.2\% |
| Hanover Hills ES | 9 | 7 |  |  |  | 16 | 100\% | 0.0\% |
| Waterloo ES | 13 | 18 | 1 | 1 | 1 | 34 | 93.9\% | 6.1\% |
| Triadelphia Ridge ES | 15 | 13 |  | 3 | 1 | 32 | 90.3\% | 9.7\% |
| Laurel Woods ES | 14 | 33 |  | 8 | 1 | 56 | 85.5\% | 14.5\% |
| Talbott Springs ES | 16 | 21 | 1 | 7 |  | 45 | 82.2\% | 17.8\% |
| Rockburn ES | 5 | 23 | 1 | 6 |  | 35 | 80.0\% | 20.0\% |
| Worthington ES | 10 | 17 | 1 | 6 |  | 34 | 79.4\% | 20.6\% |
| Centennial Lane ES | 3 | 16 | 1 | 4 | 1 | 25 | 79.2\% | 20.8\% |
| Gorman Crossing ES | 2 | 12 | 2 | 2 |  | 18 | 77.8\% | 22.2\% |
| Phelps Luck ES | 11 | 19 | 2 | 7 | 2 | 41 | 76.9\% | 23.1\% |
| Guilford ES | 5 | 8 |  | 4 |  | 17 | 76.5\% | 23.5\% |
| Bryant Woods ES | 3 | 9 |  | 4 | 1 | 17 | 75.0\% | 25.0\% |
| Clarksville ES | 6 | 6 | 1 | 3 |  | 16 | 75.0\% | 25.0\% |
| Ducketts Lane ES |  | 12 | 1 | 3 |  | 16 | 75.0\% | 25.0\% |
| Hammond ES | 5 | 10 | 1 | 4 |  | 20 | 75.0\% | 25.0\% |
| West Friendship ES | 4 | 14 | 2 | 4 |  | 24 | 75.0\% | 25.0\% |
| Bellows Spring ES | 11 | 23 | 4 | 9 |  | 47 | 72.3\% | 27.7\% |
| Stevens Forest ES | 2 | 13 | 1 | 5 |  | 21 | 71.4\% | 28.6\% |
| Clemens Crossing ES | 2 | 20 | 2 | 9 | 2 | 35 | 66.7\% | 33.3\% |
| Elkridge ES | 4 | 33 | 5 | 14 | 1 | 57 | 66.1\% | 33.9\% |
| Thunder Hill ES |  | 13 | 2 | 5 | 1 | 21 | 65.0\% | 35.0\% |
| Running Brook ES | 9 | 15 | 5 | 8 |  | 37 | 64.9\% | 35.1\% |
| Veterans ES | 11 | 27 | 6 | 15 |  | 59 | 64.4\% | 35.6\% |
| Northfield ES | 3 | 27 | 6 | 11 | 2 | 49 | 63.8\% | 36.2\% |
| Longfellow ES | 8 | 13 | 2 | 10 |  | 33 | 63.6\% | 36.4\% |
| Forest Ridge ES |  | 13 | 2 | 6 | 1 | 22 | 61.9\% | 38.1\% |
| Swansfield ES | 5 | 21 | 5 | 11 | 2 | 44 | 61.9\% | 38.1\% |
| Bushy Park ES | 5 | 16 | 5 | 8 | 3 | 37 | 61.8\% | 38.2\% |
| Cradlerock ES | 4 | 10 | 4 | 5 | 1 | 24 | 60.9\% | 39.1\% |
| Hollifield Station ES | 5 | 10 | 2 | 9 | 3 | 29 | 57.7\% | 42.3\% |
| Fulton ES | 3 | 18 | 7 | 11 |  | 39 | 53.8\% | 46.2\% |
| Dayton Oaks ES | 12 | 25 | 8 | 24 | 1 | 70 | 53.6\% | 46.4\% |
| Deep Run ES | 7 | 14 | 2 | 22 | 3 | 48 | 46.7\% | 53.3\% |
| Bollman Bridge ES | 5 | 25 | 11 | 25 |  | 66 | 45.5\% | 54.5\% |
| Waverly ES | 1 | 8 |  | 11 |  | 20 | 45.0\% | 55.0\% |
| Jeffers Hill ES |  | 8 | 3 | 7 |  | 18 | 44.4\% | 55.6\% |
| Lisbon ES | 6 | 10 | 7 | 13 | 2 | 38 | 44.4\% | 55.6\% |
| Ilchester ES | 2 | 11 | 10 | 12 |  | 35 | 37.1\% | 62.9\% |
| Manor Woods ES | 1 | 14 | 9 | 17 | 3 | 44 | 36.6\% | 63.4\% |
| Atholton ES | 3 | 8 | 8 | 17 |  | 36 | 30.6\% | 69.4\% |
| St. John's Lane ES |  | 12 | 12 | 18 | 1 | 43 | 28.6\% | 71.4\% |
| Pointers Run ES | 1 | 14 | 22 | 17 | 2 | 56 | 27.8\% | 72.2\% |

2018-2019 HCEA Job Satisfaction Survey

| Work Site | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 124 | 314 | 126 | 229 | 23 | 816 | 55.2\% | 44.8\% |
| Patapsco MS | 12 | 14 |  | 4 | 1 | 31 | 86.7\% | 13.3\% |
| Ellicott Mills MS | 13 | 22 | 2 | 4 |  | 41 | 85.4\% | 14.6\% |
| Folly Quarter MS | 11 | 18 | 2 | 5 | 2 | 38 | 80.6\% | 19.4\% |
| Mayfield Woods MS | 12 | 28 |  | 13 | 1 | 54 | 75.5\% | 24.5\% |
| Patuxent Valley MS | 10 | 23 | 3 | 12 | 2 | 50 | 68.8\% | 31.3\% |
| Thomas Viaduct MS | 11 | 30 | 5 | 15 |  | 61 | 67.2\% | 32.8\% |
| Bonnie Branch MS | 7 | 13 | 2 | 8 | 1 | 31 | 66.7\% | 33.3\% |
| Burleigh Manor MS | 6 | 10 | 2 | 7 |  | 25 | 64.0\% | 36.0\% |
| Oakland Mills MS | 4 | 11 |  | 11 |  | 26 | 57.7\% | 42.3\% |
| Mount View MS | 8 | 22 | 8 | 17 | 1 | 56 | 54.5\% | 45.5\% |
| Wilde Lake MS |  | 8 | 2 | 5 | 1 | 16 | 53.3\% | 46.7\% |
| Hammond MS | 5 | 16 | 8 | 11 | 1 | 41 | 52.5\% | 47.5\% |
| Clarksville MS | 6 | 13 | 8 | 10 | 1 | 38 | 51.4\% | 48.6\% |
| Glenwood MS | 1 | 5 | 4 | 2 | 2 | 14 | 50.0\% | 50.0\% |
| Elkridge Landing MS | 2 | 18 | 11 | 13 | 2 | 46 | 45.5\% | 54.5\% |
| Harpers Choice MS | 10 | 21 | 10 | 28 | 4 | 73 | 44.9\% | 55.1\% |
| Lime Kiln MS | 2 | 5 | 5 | 9 |  | 21 | 33.3\% | 66.7\% |
| Dunloggin MS | 1 | 12 | 15 | 16 | 3 | 47 | 29.5\% | 70.5\% |
| Murray Hill MS | 2 | 11 | 18 | 17 | 1 | 49 | 27.1\% | 72.9\% |
| Lake Elkhorn MS | 1 | 14 | 21 | 22 |  | 58 | 25.9\% | 74.1\% |
| High | 79 | 325 | 83 | 231 | 25 | 743 | 56.3\% | 43.7\% |
| Oakland Mills HS | 14 | 35 | 2 | 14 | 4 | 69 | 75.4\% | 24.6\% |
| Marriotts Ridge HS | 6 | 21 | 4 | 6 |  | 37 | 73.0\% | 27.0\% |
| Hammond HS | 10 | 20 | 2 | 12 | 2 | 46 | 68.2\% | 31.8\% |
| Atholton HS | 8 | 40 | 3 | 22 | 2 | 75 | 65.8\% | 34.2\% |
| Howard HS | 9 | 39 | 8 | 24 | 3 | 83 | 60.0\% | 40.0\% |
| Mt. Hebron HS | 10 | 37 | 11 | 24 | 2 | 84 | 57.3\% | 42.7\% |
| Long Reach HS | 4 | 17 | 5 | 14 |  | 40 | 52.5\% | 47.5\% |
| River Hill HS | 4 | 18 | 5 | 15 | 3 | 45 | 52.4\% | 47.6\% |
| Reservoir HS | 4 | 31 | 12 | 23 | 2 | 72 | 50.0\% | 50.0\% |
| Centennial HS | 5 | 23 | 9 | 24 | 4 | 65 | 45.9\% | 54.1\% |
| Glenelg HS | 3 | 24 | 5 | 31 | 1 | 64 | 42.9\% | 57.1\% |
| Wilde Lake HS | 2 | 20 | 17 | 22 | 2 | 63 | 36.1\% | 63.9\% |
| Special | 31 | 60 | 8 | 23 | 2 | 124 | 74.6\% | 25.4\% |
| Ascend One | 2 | 4 |  |  |  | 6 | 100.0\% | 0.0\% |
| ARL | 9 | 5 | 1 | 3 |  | 18 | 77.8\% | 22.2\% |
| Old Cedar Lane | 3 | 9 |  | 4 |  | 16 | 75.0\% | 25.0\% |
| Homewood Center | 8 | 23 | 5 | 7 | 2 | 45 | 72.1\% | 27.9\% |
| Central Office | 7 | 8 |  | 6 |  | 21 | 71.4\% | 28.6\% |
| Cedar Lane |  | 7 | 2 | 3 |  | 12 | 58.3\% | 41.7\% |
| Grand Total | 465 | 1358 | 381 | 868 | 85 | 3157 | 59.3\% | 40.7\% |

## 2018-2019 HCEA Job Satisfaction Survey

## 5) I want to be involved in decision-making at my school/worksite.

| Work Site | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \% <br> Disagree |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Elementary | $\mathbf{4 6 8}$ | $\mathbf{8 8 1}$ | $\mathbf{1 0}$ | $\mathbf{9 0}$ | $\mathbf{3 1}$ | $\mathbf{1 4 8 0}$ | $\mathbf{9 3 . 1 \%}$ | $\mathbf{6 . 9 \%}$ |
| Bryant Woods ES | 4 | 11 |  |  | 2 | 17 | $100 \%$ | $0.0 \%$ |
| Centennial Lane ES | 12 | 13 |  |  | 1 | 26 | $100 \%$ | $0.0 \%$ |
| Clarksville ES | 7 | 9 |  |  |  | 16 | $100 \%$ | $0.0 \%$ |
| Cradlerock ES | 8 | 15 |  |  | 1 | 24 | $100 \%$ | $0.0 \%$ |
| Guilford ES | 7 | 11 |  |  |  | 18 | $100 \%$ | $0.0 \%$ |
| Hammond ES | 7 | 14 |  |  |  | 21 | $100 \%$ | $0.0 \%$ |
| Hanover Hills ES | 8 | 8 |  |  |  | 16 | $100 \%$ | $0.0 \%$ |
| Running Brook ES | 13 | 24 |  |  |  | 37 | $100 \%$ | $0.0 \%$ |
| Laurel Woods ES | 24 | 31 |  | 1 |  | 56 | $98.2 \%$ | $1.8 \%$ |
| Swansfield ES | 17 | 25 | 1 |  | 1 | 44 | $97.7 \%$ | $2.3 \%$ |
| Worthington ES | 13 | 20 |  | 1 |  | 34 | $97.1 \%$ | $2.9 \%$ |
| Triadelphia Ridge ES | 15 | 14 |  | 1 | 2 | 32 | $96.7 \%$ | $3.3 \%$ |
| Waterloo ES | 13 | 16 |  | 1 | 4 | 34 | $96.7 \%$ | $3.3 \%$ |
| Northfield ES | 13 | 33 |  | 2 |  | 48 | $95.8 \%$ | $4.2 \%$ |
| West Friendship ES | 11 | 12 |  | 1 |  | 24 | $95.8 \%$ | $4.2 \%$ |
| Bellows Spring ES | 14 | 30 |  | 2 | 1 | 47 | $95.7 \%$ | $4.3 \%$ |
| Forest Ridge ES | 4 | 17 |  | 1 |  | 22 | $95.5 \%$ | $4.5 \%$ |
| Manor Woods ES | 13 | 27 | 1 | 1 | 2 | 44 | $95.2 \%$ | $4.8 \%$ |
| Veterans ES | 17 | 39 |  | 3 |  | 59 | $94.9 \%$ | $5.1 \%$ |
| Fulton ES | 8 | 28 | 1 | 1 | 1 | 39 | $94.7 \%$ | $5.3 \%$ |
| Lisbon ES | 11 | 24 |  | 2 | 1 | 38 | $94.6 \%$ | $5.4 \%$ |
| Atholton ES | 11 | 23 |  | 2 |  | 36 | $94.4 \%$ | $5.6 \%$ |
| Gorman Crossing ES | 8 | 9 | 1 |  |  | 18 | $94.4 \%$ | $5.6 \%$ |
| Longfellow ES | 14 | 19 |  | 2 |  | 35 | $94.3 \%$ | $5.7 \%$ |
| Bollman Bridge ES | 22 | 40 | 1 | 3 | 1 | 67 | $93.9 \%$ | $6.1 \%$ |
| Ducketts Lane ES | 6 | 9 |  | 1 |  | 16 | $93.8 \%$ | $6.3 \%$ |
| Elkridge ES | 20 | 32 |  | 4 | 1 | 57 | $92.9 \%$ | $7.1 \%$ |
| Dayton Oaks ES | 20 | 45 |  | 6 |  | 71 | $91.5 \%$ | $8.5 \%$ |
| Bushy Park ES | 10 | 22 | 1 | 2 | 2 | 37 | $91.4 \%$ | $8.6 \%$ |
| Stevens Forest ES | 9 | 10 |  | 2 |  | 21 | $90.5 \%$ | $9.5 \%$ |
| Jeffers Hill ES | 3 | 13 |  | 2 |  | 18 | $88.9 \%$ | $11.1 \%$ |
| Talbott Springs ES | 16 | 24 |  | 5 |  | 45 | $88.9 \%$ | $11.1 \%$ |
| Ilchester ES | 7 | 24 | 1 | 3 |  | 35 | $88.6 \%$ | $11.4 \%$ |
| Rockburn ES | 10 | 21 |  | 4 |  | 35 | $88.6 \%$ | $11.4 \%$ |
| Deep Run ES | 9 | 29 |  | 5 | 4 | 47 | $88.4 \%$ | $11.6 \%$ |
| Phelps Luck ES | 9 | 26 |  | 5 | 1 | 41 | $87.5 \%$ | $12.5 \%$ |
| Pointers Run ES | 21 | 28 |  | 7 |  | 56 | $87.5 \%$ | $12.5 \%$ |
| St. John's Lane ES | 14 | 21 |  | 6 | 2 | 43 | $85.4 \%$ | $14.6 \%$ |
| Hollifield Station ES | 10 | 13 |  | 4 | 2 | 29 | $85.2 \%$ | $14.8 \%$ |
| Waverly ES | 2 | 15 | 2 | 1 |  | 20 | $85.0 \%$ | $15.0 \%$ |
| Clemens Crossing ES | 4 | 24 |  | 5 | 2 | 35 | $84.8 \%$ | $15.2 \%$ |
| Thunder Hill ES | 4 | 13 | 1 | 4 |  | 22 | $77.3 \%$ | $22.7 \%$ |
|  |  |  |  |  |  |  |  |  |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | (isagree <br> Dis |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{2 2 7}$ | $\mathbf{4 6 9}$ | $\mathbf{1 6}$ | $\mathbf{7 6}$ | $\mathbf{2 6}$ | $\mathbf{8 1 4}$ | $\mathbf{8 8 . 3 \%}$ | $\mathbf{1 1 . 7 \%}$ |
| Ellicott Mills MS | 17 | 22 | 1 |  | 1 | 41 | $97.5 \%$ | $2.5 \%$ |
| Folly Quarter MS | 13 | 23 |  | 1 | 1 | 38 | $97.3 \%$ | $2.7 \%$ |
| Bonnie Branch MS | 8 | 20 |  | 2 | 2 | 32 | $93.3 \%$ | $6.7 \%$ |
| Mount View MS | 16 | 34 |  | 4 |  | 54 | $92.6 \%$ | $7.4 \%$ |
| Oakland Mills MS | 8 | 16 |  | 2 |  | 26 | $92.3 \%$ | $7.7 \%$ |
| Clarksville MS | 12 | 22 |  | 3 | 1 | 38 | $91.9 \%$ | $8.1 \%$ |
| Glenwood MS | 5 | 6 |  | 1 | 2 | 14 | $91.7 \%$ | $8.3 \%$ |
| Lime Kiln MS | 5 | 14 |  | 2 |  | 21 | $90.5 \%$ | $9.5 \%$ |
| Harpers Choice MS | 24 | 37 | 1 | 6 | 5 | 73 | $89.7 \%$ | $10.3 \%$ |
| Lake Elkhorn MS | 16 | 35 | 2 | 4 | 1 | 58 | $89.5 \%$ | $10.5 \%$ |
| Murray Hill MS | 15 | 27 |  | 5 | 1 | 48 | $89.4 \%$ | $10.6 \%$ |
| Elkridge Landing MS | 11 | 29 | 1 | 4 | 1 | 46 | $88.9 \%$ | $11.1 \%$ |
| Mayfield Woods MS | 10 | 34 | 2 | 4 | 4 | 54 | $88.0 \%$ | $12.0 \%$ |
| Patapsco MS | 11 | 16 |  | 4 |  | 31 | $87.1 \%$ | $12.9 \%$ |
| Dunloggin MS | 11 | 30 | 3 | 4 |  | 48 | $85.4 \%$ | $14.6 \%$ |
| Hammond MS | 10 | 24 | 2 | 4 | 1 | 41 | $85.0 \%$ | $15.0 \%$ |
| Burleigh Manor MS | 8 | 13 |  | 4 |  | 25 | $84.0 \%$ | $16.0 \%$ |
| Thomas Viaduct MS | 11 | 36 | 2 | 10 | 2 | 61 | $79.7 \%$ | $20.3 \%$ |
| Patuxent Valley MS | 13 | 26 | 2 | 8 | 1 | 50 | $79.6 \%$ | $20.4 \%$ |
| Wilde Lake MS | 3 | 5 |  | 4 | 3 | 15 | $66.7 \%$ | $33.3 \%$ |
| High | $\mathbf{1 6 8}$ | $\mathbf{4 5 3}$ | $\mathbf{1 2}$ | $\mathbf{8 1}$ | $\mathbf{3 1}$ | $\mathbf{7 4 5}$ | $\mathbf{8 7 . 0 \%}$ | $\mathbf{1 3 . 0 \%}$ |
| Marriotts Ridge HS | 10 | 24 |  | 1 | 1 | 36 | $97.1 \%$ | $2.9 \%$ |
| Long Reach HS | 11 | 24 |  | 2 | 1 | 38 | $94.6 \%$ | $5.4 \%$ |
| Hammond HS | 20 | 22 | 1 | 2 | 1 | 46 | $93.3 \%$ | $6.7 \%$ |
| Reservoir HS | 16 | 50 | 1 | 6 | 1 | 74 | $90.4 \%$ | $9.6 \%$ |
| Centennial HS | 15 | 40 |  | 7 | 4 | 66 | $88.7 \%$ | $11.3 \%$ |
| Wilde Lake HS | 8 | 45 | 3 | 4 | 3 | 63 | $88.3 \%$ | $11.7 \%$ |
| Atholton HS | 21 | 45 | 1 | 9 |  | 76 | $86.8 \%$ | $13.2 \%$ |
| River Hill HS | 6 | 30 |  | 6 | 3 | 45 | $85.7 \%$ | $14.3 \%$ |
| Mt. Hebron HS | 19 | 49 | 1 | 11 | 5 | 85 | $85.0 \%$ | $15.0 \%$ |
| Howard HS | 15 | 49 | 3 | 10 | 6 | 83 | $83.1 \%$ | $16.9 \%$ |
| Glenelg HS | 12 | 37 |  | 12 | 3 | 64 | $80.3 \%$ | $19.7 \%$ |
| Oakland Mills HS | 15 | 38 | 2 | 11 | 3 | 69 | $80.3 \%$ | $19.7 \%$ |
| Special | $\mathbf{4 6}$ | $\mathbf{7 1}$ | $\mathbf{2}$ | $\mathbf{2}$ | $\mathbf{3}$ | $\mathbf{1 2 4}$ | $\mathbf{9 6 . 7 \%}$ | $\mathbf{3 . 3 \%}$ |
| Ascend One | 4 | 2 |  |  |  | 6 | $100 \%$ | $0.0 \%$ |
| Old Cedar Lane | 7 | 9 |  |  |  | 16 | $100 \%$ | $0.0 \%$ |
| Homewood Center | 17 | 25 | 1 |  | 3 | 46 | $97.7 \%$ | $2.3 \%$ |
| Central Office | 9 | 11 |  | 1 |  | 21 | $95.2 \%$ | $4.8 \%$ |
| ARL | 6 | 11 |  | 1 |  | 18 | $94.4 \%$ | $5.6 \%$ |
| Cedar Lane | 3 | 8 | 1 |  |  | 12 | $91.7 \%$ | $8.3 \%$ |
| Grand Total | $\mathbf{9 0 9}$ | $\mathbf{1 8 7 4}$ | $\mathbf{4 0}$ | $\mathbf{2 4 9}$ | $\mathbf{9 1}$ | $\mathbf{3 1 6 3}$ | $\mathbf{9 0 . 6 \%}$ | $\mathbf{9 . 4 \%}$ |
|  |  |  |  |  |  |  |  |  |

2018-2019 HCEA Job Satisfaction Survey
6) In my school/worksite, I can speak openly about important issues without fear of repercussions.

| Worksite | Strongly Agree | Agree | Strongly <br> Disagree | Disagree | Does Not Apply | Grand <br> Total | \% Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 315 | 710 | 156 | 291 | 5 | 1477 | 69.6\% | 30.4\% |
| Hanover Hills ES | 12 | 4 |  |  |  | 16 | 100\% | 0.0\% |
| Triadelphia Ridge ES | 17 | 13 |  |  |  | 30 | 100\% | 0.0\% |
| Hammond ES | 9 | 11 | 1 |  |  | 21 | 95.2\% | 4.8\% |
| Waterloo ES | 18 | 13 |  | 2 |  | 33 | 93.9\% | 6.1\% |
| Running Brook ES | 13 | 21 | 1 | 2 |  | 37 | 91.9\% | 8.1\% |
| Rockburn ES | 11 | 21 | 1 | 2 |  | 35 | 91.4\% | 8.6\% |
| Worthington ES | 13 | 18 | 1 | 2 |  | 34 | 91.2\% | 8.8\% |
| Laurel Woods ES | 18 | 33 | 1 | 4 |  | 56 | 91.1\% | 8.9\% |
| Phelps Luck ES | 15 | 22 | 1 | 3 |  | 41 | 90.2\% | 9.8\% |
| Ducketts Lane ES | 4 | 10 |  | 2 |  | 16 | 87.5\% | 12.5\% |
| Stevens Forest ES | 4 | 14 | 1 | 2 |  | 21 | 85.7\% | 14.3\% |
| Deep Run ES | 11 | 28 | 2 | 6 | 1 | 48 | 83.0\% | 17.0\% |
| Talbott Springs ES | 14 | 23 | 1 | 7 |  | 45 | 82.2\% | 17.8\% |
| Clarksville ES | 7 | 6 | 1 | 2 |  | 16 | 81.3\% | 18.8\% |
| Centennial Lane ES | 3 | 18 |  | 5 |  | 26 | 80.8\% | 19.2\% |
| Longfellow ES | 12 | 16 | 2 | 5 |  | 35 | 80.0\% | 20.0\% |
| Veterans ES | 13 | 34 | 4 | 8 |  | 59 | 79.7\% | 20.3\% |
| Gorman Crossing ES | 4 | 10 | 1 | 3 |  | 18 | 77.8\% | 22.2\% |
| Forest Ridge ES | 2 | 15 | 2 | 3 |  | 22 | 77.3\% | 22.7\% |
| Clemens Crossing ES | 6 | 21 | 3 | 5 |  | 35 | 77.1\% | 22.9\% |
| Bryant Woods ES | 4 | 9 | 2 | 2 |  | 17 | 76.5\% | 23.5\% |
| Cradlerock ES | 4 | 14 | 2 | 4 |  | 24 | 75.0\% | 25.0\% |
| West Friendship ES | 5 | 13 | 2 | 4 |  | 24 | 75.0\% | 25.0\% |
| Bellows Spring ES | 15 | 20 | 4 | 8 |  | 47 | 74.5\% | 25.5\% |
| Swansfield ES | 10 | 22 | 3 | 8 |  | 43 | 74.4\% | 25.6\% |
| Northfield ES | 8 | 26 | 4 | 10 |  | 48 | 70.8\% | 29.2\% |
| Dayton Oaks ES | 9 | 37 | 7 | 18 |  | 71 | 64.8\% | 35.2\% |
| Elkridge ES | 6 | 29 | 2 | 20 |  | 57 | 61.4\% | 38.6\% |
| Guilford ES | 6 | 5 | 2 | 5 |  | 18 | 61.1\% | 38.9\% |
| Ilchester ES | 2 | 19 | 5 | 9 |  | 35 | 60.0\% | 40.0\% |
| Waverly ES |  | 12 | 2 | 6 |  | 20 | 60.0\% | 40.0\% |
| Bollman Bridge ES | 8 | 32 | 12 | 15 |  | 67 | 59.7\% | 40.3\% |
| Hollifield Station ES | 6 | 10 | 3 | 8 | 1 | 28 | 59.3\% | 40.7\% |
| Bushy Park ES | 5 | 15 | 8 | 9 |  | 37 | 54.1\% | 45.9\% |
| Fulton ES | 2 | 18 | 10 | 9 |  | 39 | 51.3\% | 48.7\% |
| Manor Woods ES | 5 | 17 | 7 | 15 |  | 44 | 50.0\% | 50.0\% |
| Lisbon ES | 5 | 14 | 8 | 12 |  | 39 | 48.7\% | 51.3\% |
| Pointers Run ES | 5 | 17 | 16 | 17 | 1 | 56 | 40.0\% | 60.0\% |
| Thunder Hill ES |  | 8 | 3 | 10 | 1 | 22 | 38.1\% | 61.9\% |
| St. John's Lane ES | 2 | 12 | 15 | 13 | 1 | 43 | 33.3\% | 66.7\% |
| Atholton ES | 2 | 7 | 9 | 18 |  | 36 | 25.0\% | 75.0\% |
| Jeffers Hill ES |  | 3 | 7 | 8 |  | 18 | 16.7\% | 83.3\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \%isagree |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{1 7 4}$ | $\mathbf{3 5 7}$ | $\mathbf{9 1}$ | $\mathbf{1 8 7}$ | $\mathbf{9}$ | $\mathbf{8 1 8}$ | $\mathbf{6 5 . 6 \%}$ | $\mathbf{3 4 . 4 \%}$ |
| Ellicott Mills MS | 19 | 20 | 2 |  |  | 41 | $95.1 \%$ | $4.9 \%$ |
| Burleigh Manor MS | 12 | 11 |  | 2 |  | 25 | $92.0 \%$ | $8.0 \%$ |
| Folly Quarter MS | 20 | 14 |  | 3 | 1 | 38 | $91.9 \%$ | $8.1 \%$ |
| Patapsco MS | 13 | 15 | 1 | 3 |  | 32 | $87.5 \%$ | $12.5 \%$ |
| Wilde Lake MS | 2 | 11 | 1 | 2 |  | 16 | $81.3 \%$ | $18.8 \%$ |
| Patuxent Valley MS | 16 | 22 | 5 | 7 |  | 50 | $76.0 \%$ | $24.0 \%$ |
| Oakland Mills MS | 5 | 14 |  | 7 |  | 26 | $73.1 \%$ | $26.9 \%$ |
| Hammond MS | 9 | 20 | 4 | 7 | 2 | 42 | $72.5 \%$ | $27.5 \%$ |
| Harpers Choice MS | 12 | 40 | 3 | 17 |  | 72 | $72.2 \%$ | $27.8 \%$ |
| Glenwood MS | 4 | 6 | 2 | 2 |  | 14 | $71.4 \%$ | $28.6 \%$ |
| Bonnie Branch MS | 10 | 12 | 1 | 9 |  | 32 | $68.8 \%$ | $31.3 \%$ |
| Mayfield Woods MS | 13 | 24 | 4 | 13 |  | 54 | $68.5 \%$ | $31.5 \%$ |
| Mount View MS | 10 | 25 | 4 | 16 | 1 | 56 | $63.6 \%$ | $36.4 \%$ |
| Thomas Viaduct MS | 13 | 25 | 8 | 14 | 1 | 61 | $63.3 \%$ | $36.7 \%$ |
| Clarksville MS | 3 | 21 | 6 | 8 |  | 38 | $63.2 \%$ | $36.8 \%$ |
| Elkridge Landing MS | 6 | 18 | 9 | 12 | 1 | 46 | $53.3 \%$ | $46.7 \%$ |
| Murray Hill MS | 3 | 19 | 5 | 20 | 2 | 49 | $46.8 \%$ | $53.2 \%$ |
| Dunloggin MS | 2 | 16 | 13 | 16 | 1 | 48 | $38.3 \%$ | $61.7 \%$ |
| Lake Elkhorn MS | 2 | 18 | 17 | 20 |  | 57 | $35.1 \%$ | $64.9 \%$ |
| Lime Kiln MS |  | 6 | 6 | 9 |  | 21 | $28.6 \%$ | $71.4 \%$ |
| High | $\mathbf{1 3 7}$ | $\mathbf{3 6 5}$ | $\mathbf{6 4}$ | $\mathbf{1 6 9}$ | $\mathbf{9}$ | $\mathbf{7 4 4}$ | $\mathbf{6 8 . 3 \%}$ | $\mathbf{3 1 . 7 \%}$ |
| Oakland Mills HS | 21 | 37 | 1 | 9 | 1 | 69 | $85.3 \%$ | $14.7 \%$ |
| Hammond HS | 14 | 25 |  | 7 |  | 46 | $84.8 \%$ | $15.2 \%$ |
| Howard HS | 18 | 48 | 6 | 10 |  | 82 | $80.5 \%$ | $19.5 \%$ |
| Atholton HS | 23 | 34 | 4 | 13 | 2 | 76 | $77.0 \%$ | $23.0 \%$ |
| Glenelg HS | 10 | 39 | 3 | 12 |  | 64 | $76.6 \%$ | $23.4 \%$ |
| Marriotts Ridge HS | 6 | 17 | 5 | 9 |  | 37 | $62.2 \%$ | $37.8 \%$ |
| Reservoir HS | 8 | 36 | 10 | 17 | 3 | 74 | $62.0 \%$ | $38.0 \%$ |
| Centennial HS | 6 | 33 | 5 | 20 | 1 | 65 | $60.9 \%$ | $39.1 \%$ |
| Long Reach HS | 7 | 17 | 4 | 12 |  | 40 | $60.0 \%$ | $40.0 \%$ |
| River Hill HS | 7 | 20 | 7 | 11 |  | 45 | $60.0 \%$ | $40.0 \%$ |
| Mt. Hebron HS | 15 | 35 | 5 | 29 |  | 84 | $59.5 \%$ | $40.5 \%$ |
| Wilde Lake HS | 2 | 24 | 14 | 20 | 2 | 62 | $43.3 \%$ | $56.7 \%$ |
| Special | $\mathbf{3 9}$ | $\mathbf{4 9}$ | $\mathbf{1 1}$ | $\mathbf{2 5}$ | $\mathbf{1}$ | $\mathbf{1 2 5}$ | $\mathbf{7 1 . 0 \%}$ | $\mathbf{2 9 . 0 \%}$ |
| Ascend One | 3 | 3 |  |  |  | 6 | $100.0 \%$ | $0.0 \%$ |
| Old Cedar Lane | 4 | 10 | 1 | 1 |  | 16 | $87.5 \%$ | $12.5 \%$ |
| ARL | 9 | 5 |  | 4 |  | 18 | $77.8 \%$ | $22.2 \%$ |
| Homewood Center | 12 | 20 | 7 | 6 | 1 | 46 | $71.1 \%$ | $28.9 \%$ |
| Central Office | 6 | 7 |  | 8 |  | 21 | $61.9 \%$ | $38.1 \%$ |
| Cedar Lane | 2 | 1 | 3 | 6 |  | 12 | $25.0 \%$ | $75.0 \%$ |
| Grand Total | $\mathbf{6 6 5}$ | $\mathbf{1 4 8 1}$ | $\mathbf{3 2 2}$ | $\mathbf{6 7 2}$ | $\mathbf{2 4}$ | $\mathbf{3 1 6 4}$ | $\mathbf{6 8 . 3 \%}$ | $\mathbf{3 1 . 7 \%}$ |
|  |  |  |  |  |  |  |  |  |

7. In my school/worksite, I am treated as a professional.

| Worksite | Strongly Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 479 | 772 | 74 | 153 |  | 1478 | 84.6\% | 15.4\% |
| Hanover Hills ES | 12 | 4 |  |  |  | 16 | 100\% | 0.0\% |
| Talbott Springs ES | 21 | 23 |  | 1 |  | 45 | 97.8\% | 2.2\% |
| Rockburn ES | 19 | 14 |  | 1 |  | 34 | 97.1\% | 2.9\% |
| Waterloo ES | 23 | 10 |  | 1 |  | 34 | 97.1\% | 2.9\% |
| Laurel Woods ES | 28 | 26 |  | 2 |  | 56 | 96.4\% | 3.6\% |
| West Friendship ES | 10 | 13 | 1 |  |  | 24 | 95.8\% | 4.2\% |
| Hammond ES | 14 | 6 |  | 1 |  | 21 | 95.2\% | 4.8\% |
| Thunder Hill ES | 1 | 19 |  | 1 |  | 21 | 95.2\% | 4.8\% |
| Running Brook ES | 17 | 17 | 1 | 1 |  | 36 | 94.4\% | 5.6\% |
| Worthington ES | 18 | 14 |  | 2 |  | 34 | 94.1\% | 5.9\% |
| Bryant Woods ES | 5 | 10 | 1 |  |  | 16 | 93.8\% | 6.3\% |
| Ducketts Lane ES | 8 | 7 |  | 1 |  | 16 | 93.8\% | 6.3\% |
| Bellows Spring ES | 19 | 25 | 2 | 1 |  | 47 | 93.6\% | 6.4\% |
| Veterans ES | 24 | 31 | 3 | 1 |  | 59 | 93.2\% | 6.8\% |
| Deep Run ES | 20 | 24 | 1 | 3 |  | 48 | 91.7\% | 8.3\% |
| Forest Ridge ES | 5 | 15 | 1 | 1 |  | 22 | 90.9\% | 9.1\% |
| Triadelphia Ridge ES | 19 | 10 |  | 3 |  | 32 | 90.6\% | 9.4\% |
| Clemens Crossing ES | 9 | 22 | 2 | 2 |  | 35 | 88.6\% | 11.4\% |
| Longfellow ES | 15 | 16 | 1 | 3 |  | 35 | 88.6\% | 11.4\% |
| Centennial Lane ES | 6 | 17 |  | 3 |  | 26 | 88.5\% | 11.5\% |
| Phelps Luck ES | 19 | 17 | 1 | 4 |  | 41 | 87.8\% | 12.2\% |
| Northfield ES | 15 | 28 | 1 | 5 |  | 49 | 87.8\% | 12.2\% |
| Clarksville ES | 7 | 7 | 1 | 1 |  | 16 | 87.5\% | 12.5\% |
| Stevens Forest ES | 8 | 10 | 1 | 2 |  | 21 | 85.7\% | 14.3\% |
| Elkridge ES | 11 | 37 | 1 | 8 |  | 57 | 84.2\% | 15.8\% |
| Bushy Park ES | 10 | 21 | 2 | 4 |  | 37 | 83.8\% | 16.2\% |
| Cradlerock ES | 6 | 14 |  | 4 |  | 24 | 83.3\% | 16.7\% |
| Gorman Crossing ES | 6 | 9 | 1 | 2 |  | 18 | 83.3\% | 16.7\% |
| Guilford ES | 8 | 7 | 2 | 1 |  | 18 | 83.3\% | 16.7\% |
| Dayton Oaks ES | 15 | 44 | 5 | 7 |  | 71 | 83.1\% | 16.9\% |
| Hollifield Station ES | 10 | 14 |  | 5 |  | 29 | 82.8\% | 17.2\% |
| Bollman Bridge ES | 19 | 35 | 5 | 8 |  | 67 | 80.6\% | 19.4\% |
| Swansfield ES | 15 | 20 | 3 | 6 |  | 44 | 79.5\% | 20.5\% |
| Waverly ES | 4 | 11 |  | 4 |  | 19 | 78.9\% | 21.1\% |
| Fulton ES | 5 | 25 | 2 | 7 |  | 39 | 76.9\% | 23.1\% |
| St. John's Lane ES | 4 | 29 | 3 | 7 |  | 43 | 76.7\% | 23.3\% |
| Manor Woods ES | 7 | 26 | 2 | 9 |  | 44 | 75.0\% | 25.0\% |
| Ilchester ES | 1 | 23 | 2 | 9 |  | 35 | 68.6\% | 31.4\% |
| Atholton ES | 5 | 18 | 5 | 8 |  | 36 | 63.9\% | 36.1\% |
| Lisbon ES | 7 | 17 | 3 | 12 |  | 39 | 61.5\% | 38.5\% |
| Jeffers Hill ES |  | 11 | 4 | 3 |  | 18 | 61.1\% | 38.9\% |
| Pointers Run ES | 4 | 26 | 17 | 9 |  | 56 | 53.6\% | 46.4\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \%isagree <br> Dis |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{2 6 0}$ | $\mathbf{4 0 3}$ | $\mathbf{5 1}$ | $\mathbf{1 0 0}$ | $\mathbf{3}$ | $\mathbf{8 2 7}$ | $\mathbf{8 1 . 4 \%}$ | $\mathbf{1 8 . 6 \%}$ |
| Patapsco MS | 20 | 12 |  |  |  | 32 | $100.0 \%$ | $0.0 \%$ |
| Folly Quarter MS | 26 | 11 |  | 1 |  | 38 | $97.4 \%$ | $2.6 \%$ |
| Wilde Lake MS | 2 | 13 |  | 1 |  | 16 | $93.8 \%$ | $6.3 \%$ |
| Ellicott Mills MS | 29 | 9 | 1 | 2 |  | 41 | $92.7 \%$ | $7.3 \%$ |
| Burleigh Manor MS | 12 | 11 |  | 2 |  | 25 | $92.0 \%$ | $8.0 \%$ |
| Oakland Mills MS | 8 | 14 |  | 3 | 1 | 26 | $88.0 \%$ | $12.0 \%$ |
| Patuxent Valley MS | 23 | 20 | 3 | 3 |  | 49 | $87.8 \%$ | $12.2 \%$ |
| Mount View MS | 23 | 26 |  | 7 |  | 56 | $87.5 \%$ | $12.5 \%$ |
| Thomas Viaduct MS | 22 | 31 | 3 | 5 |  | 61 | $86.9 \%$ | $13.1 \%$ |
| Harpers Choice MS | 18 | 44 | 3 | 8 |  | 73 | $84.9 \%$ | $15.1 \%$ |
| Mayfield Woods MS | 19 | 26 | 1 | 7 |  | 53 | $84.9 \%$ | $15.1 \%$ |
| Bonnie Branch MS | 14 | 13 | 2 | 3 |  | 32 | $84.4 \%$ | $15.6 \%$ |
| Hammond MS | 9 | 26 | 3 | 4 |  | 42 | $83.3 \%$ | $16.7 \%$ |
| Lime Kiln MS | 3 | 14 | 1 | 3 |  | 21 | $81.0 \%$ | $19.0 \%$ |
| Clarksville MS | 7 | 22 | 2 | 6 | 1 | 38 | $78.4 \%$ | $21.6 \%$ |
| Elkridge Landing MS | 6 | 30 | 6 | 4 |  | 46 | $78.3 \%$ | $21.7 \%$ |
| Glenwood MS | 4 | 6 | 2 | 2 |  | 14 | $71.4 \%$ | $28.6 \%$ |
| Murray Hill MS | 7 | 23 | 3 | 16 |  | 49 | $61.2 \%$ | $38.8 \%$ |
| Lake Elkhorn MS | 5 | 28 | 10 | 14 |  | 57 | $57.9 \%$ | $42.1 \%$ |
| Dunloggin MS | 3 | 24 | 11 | 9 | 1 | 48 | $57.4 \%$ | $42.6 \%$ |
| High | $\mathbf{2 2 7}$ | $\mathbf{4 0 1}$ | $\mathbf{3 5}$ | $\mathbf{7 9}$ | $\mathbf{2}$ | $\mathbf{7 4 4}$ | $\mathbf{8 4 . 6 \%}$ | $\mathbf{1 5 . 4 \%}$ |
| Hammond HS | 21 | 24 |  | 1 |  | 46 | $97.8 \%$ | $2.2 \%$ |
| Oakland Mills HS | 27 | 37 | 1 | 4 |  | 69 | $92.8 \%$ | $7.2 \%$ |
| Atholton HS | 31 | 36 |  | 8 |  | 75 | $89.3 \%$ | $10.7 \%$ |
| Marriotts Ridge HS | 16 | 17 |  | 4 |  | 37 | $89.2 \%$ | $10.8 \%$ |
| River Hill HS | 17 | 23 | 3 | 2 |  | 45 | $88.9 \%$ | $11.1 \%$ |
| Howard HS | 18 | 52 | 4 | 7 |  | 81 | $86.4 \%$ | $13.6 \%$ |
| Centennial HS | 16 | 40 | 1 | 8 | 1 | 66 | $86.2 \%$ | $13.8 \%$ |
| Glenelg HS | 12 | 43 | 3 | 6 |  | 64 | $85.9 \%$ | $14.1 \%$ |
| Reservoir HS | 20 | 43 | 3 | 8 |  | 74 | $85.1 \%$ | $14.9 \%$ |
| Mt. Hebron HS | 30 | 40 | 5 | 9 | 1 | 85 | $83.3 \%$ | $16.7 \%$ |
| Long Reach HS | 10 | 21 | 5 | 3 |  | 39 | $79.5 \%$ | $20.5 \%$ |
| Wilde Lake HS | 9 | 25 | 10 | 19 |  | 63 | $54.0 \%$ | $46.0 \%$ |
| Special | $\mathbf{5 4}$ | $\mathbf{5 5}$ | $\mathbf{7}$ | $\mathbf{9}$ |  | $\mathbf{1 2 5}$ | $\mathbf{8 7 . 2 \%}$ | $\mathbf{1 2 . 8 \%}$ |
| Ascend One | 4 | 2 |  |  |  | 6 | $100.0 \%$ | $0.0 \%$ |
| Old Cedar Lane | 7 | 9 |  |  | 16 | $100.0 \%$ | $0.0 \%$ |  |
| ARL | 12 | 5 |  | 1 |  | 18 | $94.4 \%$ | $5.6 \%$ |
| Central Office | 8 | 10 | 1 | 2 |  | 21 | $85.7 \%$ | $14.3 \%$ |
| Homewood Center | 16 | 21 | 5 | 4 |  | 46 | $80.4 \%$ | $19.6 \%$ |
| Cedar Lane | 2 | 7 | 1 | 2 |  | 12 | $75.0 \%$ | $25.0 \%$ |
| Grand Total | $\mathbf{1 0 2 0}$ | $\mathbf{1 6 3 1}$ | $\mathbf{1 6 7}$ | $\mathbf{3 4 1}$ | $\mathbf{5}$ | $\mathbf{3 1 6 4}$ | $\mathbf{8 3 . 9 \%}$ | $\mathbf{1 6 . 1 \%}$ |

8) There is good teamwork among staff in my school/worksite.

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 442 | 768 | 55 | 203 | 1 | 1469 | 82.4\% | 17.6\% |
| Ducketts Lane ES | 9 | 7 |  |  |  | 16 | 100\% | 0.0\% |
| Hanover Hills ES | 11 | 5 |  |  |  | 16 | 100\% | 0.0\% |
| Triadelphia Ridge ES | 13 | 19 |  |  |  | 32 | 100\% | 0.0\% |
| Waterloo ES | 20 | 13 |  | 1 |  | 34 | 97.1\% | 2.9\% |
| West Friendship ES | 10 | 13 |  | 1 |  | 24 | 95.8\% | 4.2\% |
| Hammond ES | 13 | 6 |  | 1 |  | 20 | 95.0\% | 5.0\% |
| Phelps Luck ES | 20 | 18 |  | 2 |  | 40 | 95.0\% | 5.0\% |
| Rockburn ES | 16 | 17 | 1 | 1 |  | 35 | 94.3\% | 5.7\% |
| Worthington ES | 13 | 19 | 1 | 1 |  | 34 | 94.1\% | 5.9\% |
| Deep Run ES | 20 | 24 |  | 3 |  | 47 | 93.6\% | 6.4\% |
| Clarksville ES | 6 | 8 |  | 1 |  | 15 | 93.3\% | 6.7\% |
| Talbott Springs ES | 20 | 22 | 1 | 2 |  | 45 | 93.3\% | 6.7\% |
| Cradlerock ES | 5 | 17 | 1 | 1 |  | 24 | 91.7\% | 8.3\% |
| Veterans ES | 23 | 30 | 3 | 3 |  | 59 | 89.8\% | 10.2\% |
| Laurel Woods ES | 23 | 27 |  | 6 |  | 56 | 89.3\% | 10.7\% |
| Gorman Crossing ES | 5 | 11 | 1 | 1 |  | 18 | 88.9\% | 11.1\% |
| Guilford ES | 4 | 12 |  | 2 |  | 18 | 88.9\% | 11.1\% |
| Bryant Woods ES | 5 | 10 | 1 | 1 |  | 17 | 88.2\% | 11.8\% |
| Bellows Spring ES | 14 | 27 | 1 | 5 |  | 47 | 87.2\% | 12.8\% |
| Running Brook ES | 13 | 19 |  | 5 |  | 37 | 86.5\% | 13.5\% |
| Hollifield Station ES | 13 | 12 |  | 4 |  | 29 | 86.2\% | 13.8\% |
| Centennial Lane ES | 5 | 16 |  | 4 |  | 25 | 84.0\% | 16.0\% |
| St. John's Lane ES | 13 | 23 | 1 | 6 |  | 43 | 83.7\% | 16.3\% |
| Atholton ES | 9 | 21 | 3 | 3 |  | 36 | 83.3\% | 16.7\% |
| Dayton Oaks ES | 23 | 36 | 2 | 10 |  | 71 | 83.1\% | 16.9\% |
| Longfellow ES | 8 | 18 | 2 | 4 | 1 | 33 | 81.3\% | 18.8\% |
| Bushy Park ES | 11 | 19 | 1 | 6 |  | 37 | 81.1\% | 18.9\% |
| Forest Ridge ES | 5 | 12 |  | 4 |  | 21 | 81.0\% | 19.0\% |
| Elkridge ES | 12 | 33 |  | 12 |  | 57 | 78.9\% | 21.1\% |
| Lisbon ES | 10 | 20 | 4 | 5 |  | 39 | 76.9\% | 23.1\% |
| Northfield ES | 10 | 27 | 4 | 8 |  | 49 | 75.5\% | 24.5\% |
| Swansfield ES | 7 | 26 | 3 | 8 |  | 44 | 75.0\% | 25.0\% |
| Clemens Crossing ES | 11 | 15 | 2 | 7 |  | 35 | 74.3\% | 25.7\% |
| Bollman Bridge ES | 11 | 38 | 4 | 13 |  | 66 | 74.2\% | 25.8\% |
| Jeffers Hill ES | 4 | 9 | 2 | 3 |  | 18 | 72.2\% | 27.8\% |
| Stevens Forest ES | 5 | 10 | 2 | 4 |  | 21 | 71.4\% | 28.6\% |
| Manor Woods ES | 5 | 24 | 3 | 11 |  | 43 | 67.4\% | 32.6\% |
| Pointers Run ES | 10 | 26 | 4 | 15 |  | 55 | 65.5\% | 34.5\% |
| Fulton ES | 2 | 23 | 3 | 11 |  | 39 | 64.1\% | 35.9\% |
| Thunder Hill ES | 3 | 11 | 1 | 7 |  | 22 | 63.6\% | 36.4\% |
| Waverly ES | 1 | 9 | 1 | 7 |  | 18 | 55.6\% | 44.4\% |
| Ilchester ES | 1 | 16 | 3 | 14 |  | 34 | 50.0\% | 50.0\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\begin{aligned} & \hline \text { \% } \\ & \text { Agree } \end{aligned}$ | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 232 | 405 | 44 | 136 | 1 | 818 | 78.0\% | 22.0\% |
| Thomas Viaduct MS | 39 | 21 | 1 |  |  | 61 | 98.4\% | 1.6\% |
| Patapsco MS | 15 | 16 |  | 1 |  | 32 | 96.9\% | 3.1\% |
| Mayfield Woods MS | 26 | 24 |  | 4 |  | 54 | 92.6\% | 7.4\% |
| Lime Kiln MS | 7 | 12 |  | 2 |  | 21 | 90.5\% | 9.5\% |
| Ellicott Mills MS | 20 | 17 | 1 | 3 |  | 41 | 90.2\% | 9.8\% |
| Wilde Lake MS | 3 | 11 | 1 | 1 |  | 16 | 87.5\% | 12.5\% |
| Glenwood MS | 3 | 9 | 2 |  |  | 14 | 85.7\% | 14.3\% |
| Mount View MS | 23 | 25 |  | 8 |  | 56 | 85.7\% | 14.3\% |
| Folly Quarter MS | 6 | 26 |  | 6 |  | 38 | 84.2\% | 15.8\% |
| Burleigh Manor MS | 7 | 14 |  | 4 |  | 25 | 84.0\% | 16.0\% |
| Oakland Mills MS | 6 | 15 | 1 | 4 |  | 26 | 80.8\% | 19.2\% |
| Hammond MS | 8 | 25 | 2 | 7 |  | 42 | 78.6\% | 21.4\% |
| Patuxent Valley MS | 10 | 28 | 1 | 11 |  | 50 | 76.0\% | 24.0\% |
| Bonnie Branch MS | 10 | 14 | 3 | 5 |  | 32 | 75.0\% | 25.0\% |
| Murray Hill MS | 6 | 27 | 4 | 12 |  | 49 | 67.3\% | 32.7\% |
| Lake Elkhorn MS | 11 | 28 | 6 | 13 |  | 58 | 67.2\% | 32.8\% |
| Harpers Choice MS | 11 | 36 | 2 | 23 |  | 72 | 65.3\% | 34.7\% |
| Dunloggin MS | 9 | 21 | 11 | 7 |  | 48 | 62.5\% | 37.5\% |
| Clarksville MS | 6 | 17 | 4 | 10 |  | 37 | 62.2\% | 37.8\% |
| Elkridge Landing MS | 6 | 19 | 5 | 15 | 1 | 46 | 55.6\% | 44.4\% |
| High | 191 | 386 | 42 | 122 | 2 | 743 | 77.9\% | 22.1\% |
| Oakland Mills HS | 28 | 34 | 1 | 4 | 1 | 68 | 92.5\% | 7.5\% |
| Hammond HS | 21 | 19 | 2 | 3 |  | 45 | 88.9\% | 11.1\% |
| Long Reach HS | 8 | 25 | 2 | 4 |  | 39 | 84.6\% | 15.4\% |
| Marriotts Ridge HS | 9 | 22 |  | 6 |  | 37 | 83.8\% | 16.2\% |
| Mt. Hebron HS | 24 | 46 | 3 | 11 |  | 84 | 83.3\% | 16.7\% |
| River Hill HS | 14 | 23 | 2 | 6 |  | 45 | 82.2\% | 17.8\% |
| Atholton HS | 19 | 41 | 4 | 12 |  | 76 | 78.9\% | 21.1\% |
| Centennial HS | 13 | 36 | 3 | 13 | 1 | 66 | 75.4\% | 24.6\% |
| Howard HS | 18 | 43 | 5 | 16 |  | 82 | 74.4\% | 25.6\% |
| Reservoir HS | 14 | 41 | 7 | 12 |  | 74 | 74.3\% | 25.7\% |
| Wilde Lake HS | 9 | 34 | 7 | 13 |  | 63 | 68.3\% | 31.7\% |
| Glenelg HS | 14 | 22 | 6 | 22 |  | 64 | 56.3\% | 43.8\% |
| Special | 38 | 63 | 10 | 14 |  | 125 | 80.8\% | 19.2\% |
| Ascend One | 4 | 2 |  |  |  | 6 | 100\% | 0.0\% |
| ARL | 7 | 10 |  | 1 |  | 18 | 94.4\% | 5.6\% |
| Old Cedar Lane | 6 | 9 |  | 1 |  | 16 | 93.8\% | 6.3\% |
| Homewood Center | 10 | 27 | 4 | 5 |  | 46 | 80.4\% | 19.6\% |
| Central Office | 6 | 8 | 3 | 4 |  | 21 | 66.7\% | 33.3\% |
| Cedar Lane | 1 | 5 | 3 | 3 |  | 12 | 50.0\% | 50.0\% |
| Grand Total | 903 | 1622 | 151 | 475 | 4 | 3155 | 80.1\% | 19.9\% |

2018-2019 HCEA Job Satisfaction Survey
9) Non-instructional duties are assigned on an equitable basis in my school/worksite.

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 287 | 752 | 116 | 227 | 93 | 1475 | 75.2\% | 24.8\% |
| Hanover Hills ES | 6 | 9 |  |  | 1 | 16 | 100\% | 0.0\% |
| Worthington ES | 11 | 20 |  | 1 | 2 | 34 | 96.9\% | 3.1\% |
| West Friendship ES | 8 | 15 |  | 1 |  | 24 | 95.8\% | 4.2\% |
| Ducketts Lane ES | 6 | 9 |  | 1 |  | 16 | 93.8\% | 6.3\% |
| Waterloo ES | 14 | 15 | 1 | 1 | 3 | 34 | 93.5\% | 6.5\% |
| Laurel Woods ES | 18 | 32 | 1 | 4 | 1 | 56 | 90.9\% | 9.1\% |
| Centennial Lane ES | 6 | 15 | 1 | 2 | 2 | 26 | 87.5\% | 12.5\% |
| Longfellow ES | 10 | 18 | 1 | 3 | 3 | 35 | 87.5\% | 12.5\% |
| Triadelphia Ridge ES | 17 | 9 | 1 | 3 | 2 | 32 | 86.7\% | 13.3\% |
| Hammond ES | 7 | 11 | 1 | 2 |  | 21 | 85.7\% | 14.3\% |
| Phelps Luck ES | 9 | 24 | 3 | 3 | 2 | 41 | 84.6\% | 15.4\% |
| Stevens Forest ES | 2 | 14 | 1 | 2 | 1 | 20 | 84.2\% | 15.8\% |
| Talbott Springs ES | 13 | 24 |  | 7 | 1 | 45 | 84.1\% | 15.9\% |
| Swansfield ES | 9 | 25 | 2 | 5 | 2 | 43 | 82.9\% | 17.1\% |
| Running Brook ES | 15 | 14 | 1 | 5 | 2 | 37 | 82.9\% | 17.1\% |
| Hollifield Station ES | 6 | 18 | 1 | 4 |  | 29 | 82.8\% | 17.2\% |
| Cradlerock ES | 4 | 15 | 1 | 3 | 1 | 24 | 82.6\% | 17.4\% |
| Waverly ES |  | 14 | 1 | 2 | 2 | 19 | 82.4\% | 17.6\% |
| Clarksville ES | 4 | 9 | 1 | 2 |  | 16 | 81.3\% | 18.8\% |
| Jeffers Hill ES | 2 | 11 | 3 |  | 2 | 18 | 81.3\% | 18.8\% |
| Veterans ES | 11 | 32 | 6 | 5 | 4 | 58 | 79.6\% | 20.4\% |
| Bushy Park ES | 5 | 23 | 3 | 5 | 1 | 37 | 77.8\% | 22.2\% |
| Forest Ridge ES | 2 | 15 | 1 | 4 |  | 22 | 77.3\% | 22.7\% |
| Deep Run ES | 8 | 28 | 5 | 6 | 1 | 48 | 76.6\% | 23.4\% |
| Pointers Run ES | 10 | 28 | 3 | 9 | 5 | 55 | 76.0\% | 24.0\% |
| Rockburn ES | 13 | 10 | 2 | 6 | 4 | 35 | 74.2\% | 25.8\% |
| Northfield ES | 9 | 22 | 2 | 9 | 6 | 48 | 73.8\% | 26.2\% |
| Bellows Spring ES | 8 | 25 | 5 | 7 | 2 | 47 | 73.3\% | 26.7\% |
| Gorman Crossing ES | 4 | 7 | 1 | 3 | 3 | 18 | 73.3\% | 26.7\% |
| Clemens Crossing ES | 7 | 17 | 5 | 4 | 1 | 34 | 72.7\% | 27.3\% |
| Dayton Oaks ES | 8 | 39 | 3 | 15 | 6 | 71 | 72.3\% | 27.7\% |
| Bryant Woods ES | 3 | 9 | 2 | 3 |  | 17 | 70.6\% | 29.4\% |
| Bollman Bridge ES | 5 | 36 | 5 | 15 | 6 | 67 | 67.2\% | 32.8\% |
| Atholton ES | 2 | 20 | 5 | 6 | 3 | 36 | 66.7\% | 33.3\% |
| Lisbon ES | 7 | 15 | 6 | 6 | 5 | 39 | 64.7\% | 35.3\% |
| Guilford ES | 4 | 5 | 1 | 4 | 3 | 17 | 64.3\% | 35.7\% |
| Fulton ES | 5 | 16 | 3 | 11 | 4 | 39 | 60.0\% | 40.0\% |
| Manor Woods ES | 3 | 22 | 8 | 9 | 2 | 44 | 59.5\% | 40.5\% |
| Ilchester ES | 3 | 17 | 4 | 10 | 1 | 35 | 58.8\% | 41.2\% |
| Thunder Hill ES |  | 11 | 1 | 7 | 3 | 22 | 57.9\% | 42.1\% |
| Elkridge ES | 1 | 22 | 11 | 22 | 1 | 57 | 41.1\% | 58.9\% |
| St. John's Lane ES | 2 | 12 | 14 | 10 | 5 | 43 | 36.8\% | 63.2\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | (isagree <br> Dis |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{1 7 4}$ | $\mathbf{3 8 7}$ | $\mathbf{7 4}$ | $\mathbf{1 2 9}$ | $\mathbf{4 8}$ | $\mathbf{8 1 2}$ | $\mathbf{7 3 . 4 \%}$ | $\mathbf{2 6 . 6 \%}$ |
| Folly Quarter MS | 20 | 14 | 1 | 1 | 1 | 37 | $94.4 \%$ | $5.6 \%$ |
| Wilde Lake MS | 3 | 10 | 1 | 1 | 1 | 16 | $86.7 \%$ | $13.3 \%$ |
| Lime Kiln MS | 3 | 14 |  | 3 | 1 | 21 | $85.0 \%$ | $15.0 \%$ |
| Thomas Viaduct MS | 23 | 28 | 1 | 8 |  | 60 | $85.0 \%$ | $15.0 \%$ |
| Mount View MS | 20 | 23 | 2 | 6 | 5 | 56 | $84.3 \%$ | $15.7 \%$ |
| Ellicott Mills MS | 7 | 22 | 2 | 4 | 5 | 40 | $82.9 \%$ | $17.1 \%$ |
| Burleigh Manor MS | 7 | 12 | 2 | 2 | 2 | 25 | $82.6 \%$ | $17.4 \%$ |
| Patuxent Valley MS | 12 | 26 | 5 | 4 | 2 | 49 | $80.9 \%$ | $19.1 \%$ |
| Bonnie Branch MS | 8 | 16 | 4 | 2 | 2 | 32 | $80.0 \%$ | $20.0 \%$ |
| Patapsco MS | 8 | 15 | 2 | 5 | 2 | 32 | $76.7 \%$ | $23.3 \%$ |
| Harpers Choice MS | 11 | 36 | 3 | 12 | 9 | 71 | $75.8 \%$ | $24.2 \%$ |
| Clarksville MS | 7 | 19 | 3 | 8 | 1 | 38 | $70.3 \%$ | $29.7 \%$ |
| Oakland Mills MS | 5 | 11 | 2 | 5 | 3 | 26 | $69.6 \%$ | $30.4 \%$ |
| Lake Elkhorn MS | 9 | 28 | 8 | 10 | 3 | 58 | $67.3 \%$ | $32.7 \%$ |
| Murray Hill MS | 3 | 27 | 7 | 10 | 2 | 49 | $63.8 \%$ | $36.2 \%$ |
| Mayfield Woods MS | 13 | 19 | 9 | 10 | 3 | 54 | $62.7 \%$ | $37.3 \%$ |
| Elkridge Landing MS | 2 | 25 | 6 | 13 |  | 46 | $58.7 \%$ | $41.3 \%$ |
| Glenwood MS | 3 | 4 | 3 | 2 | 2 | 14 | $58.3 \%$ | $41.7 \%$ |
| Dunloggin MS | 6 | 20 | 6 | 13 | 3 | 48 | $57.8 \%$ | $42.2 \%$ |
| Hammond MS | 4 | 18 | 7 | 10 | 1 | 40 | $56.4 \%$ | $43.6 \%$ |
| High | $\mathbf{1 5 9}$ | $\mathbf{3 8 4}$ | $\mathbf{4 0}$ | $\mathbf{1 0 3}$ | $\mathbf{5 7}$ | $\mathbf{7 4 3}$ | $\mathbf{7 9 . 2 \%}$ | $\mathbf{2 0 . 8 \%}$ |
| Oakland Mills HS | 14 | 43 | 1 | 3 | 5 | 66 | $93.4 \%$ | $6.6 \%$ |
| River Hill HS | 18 | 21 | 1 | 2 | 3 | 45 | $92.9 \%$ | $7.1 \%$ |
| Centennial HS | 15 | 37 | 2 | 5 | 7 | 66 | $88.1 \%$ | $11.9 \%$ |
| Atholton HS | 25 | 37 | 1 | 9 | 4 | 76 | $86.1 \%$ | $13.9 \%$ |
| Marriotts Ridge HS | 12 | 18 | 1 | 5 | 1 | 37 | $83.3 \%$ | $16.7 \%$ |
| Howard HS | 21 | 42 | 5 | 9 | 6 | 83 | $81.8 \%$ | $18.2 \%$ |
| Hammond HS | 12 | 21 | 4 | 5 | 4 | 46 | $78.6 \%$ | $21.4 \%$ |
| Reservoir HS | 12 | 40 | 1 | 14 | 7 | 74 | $77.6 \%$ | $22.4 \%$ |
| Glenelg HS | 7 | 41 | 9 | 5 | 2 | 64 | $77.4 \%$ | $22.6 \%$ |
| Mt. Hebron HS | 16 | 37 | 3 | 17 | 11 | 84 | $72.6 \%$ | $27.4 \%$ |
| Long Reach HS | 2 | 19 | 2 | 13 | 4 | 40 | $58.3 \%$ | $41.7 \%$ |
| Wilde Lake HS | 5 | 28 | 10 | 16 | 3 | 62 | $55.9 \%$ | $44.1 \%$ |
| Special | $\mathbf{2 0}$ | $\mathbf{4 7}$ | $\mathbf{8}$ | $\mathbf{1 3}$ | $\mathbf{3 6}$ | $\mathbf{1 2 4}$ | $\mathbf{7 6 . 1 \%}$ | $\mathbf{2 3 . 9 \%}$ |
| ARL | 7 |  | 1 | 2 | 17 | $93.3 \%$ | $6.7 \%$ |  |
| Cedar Lane | 1 | 7 | 1 | 1 | 2 | 12 | $80.0 \%$ | $20.0 \%$ |
| Homewood Center | 9 | 23 | 6 | 6 | 2 | 46 | $72.7 \%$ | $27.3 \%$ |
| Ascend One |  | 2 | 1 |  | 3 | 6 | $66.7 \%$ | $33.3 \%$ |
| Central Office | 2 | 4 |  | 4 | 11 | 21 | $60.0 \%$ | $40.0 \%$ |
| Grand Total | $\mathbf{6 4 0}$ | $\mathbf{1 5 7 0}$ | $\mathbf{2 3 8}$ | $\mathbf{4 7 2}$ | $\mathbf{2 3 4}$ | $\mathbf{3 1 5 4}$ | $\mathbf{7 5 . 7 \%}$ | $\mathbf{2 4 . 3 \%}$ |
|  |  |  |  |  |  |  |  |  |

## 2018-2019 HCEA Job Satisfaction Survey

10) My working environment (i.e. safety, cleanliness) is conducive to success.

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\begin{aligned} & \hline \text { \% } \\ & \text { Agree } \end{aligned}$ | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 362 | 742 | 141 | 223 | 9 | 1477 | 75.2\% | 24.8\% |
| Ducketts Lane ES | 9 | 7 |  |  |  | 16 | 100.0\% | 0.0\% |
| Hanover Hills ES | 13 | 3 |  |  |  | 16 | 100.0\% | 0.0\% |
| Ilchester ES | 19 | 15 |  | 1 |  | 35 | 97.1\% | 2.9\% |
| Longfellow ES | 10 | 23 |  | 1 | 1 | 35 | 97.1\% | 2.9\% |
| Waverly ES | 5 | 14 |  | 1 |  | 20 | 95.0\% | 5.0\% |
| Guilford ES | 7 | 10 |  | 1 |  | 18 | 94.4\% | 5.6\% |
| Bryant Woods ES | 4 | 12 | 1 |  |  | 17 | 94.1\% | 5.9\% |
| Laurel Woods ES | 18 | 33 |  | 4 |  | 55 | 92.7\% | 7.3\% |
| Bushy Park ES | 19 | 15 | 1 | 2 |  | 37 | 91.9\% | 8.1\% |
| Northfield ES | 20 | 25 | 2 | 2 |  | 49 | 91.8\% | 8.2\% |
| West Friendship ES | 15 | 7 | 2 |  |  | 24 | 91.7\% | 8.3\% |
| Worthington ES | 17 | 14 | 1 | 2 |  | 34 | 91.2\% | 8.8\% |
| Triadelphia Ridge ES | 13 | 16 | 3 |  |  | 32 | 90.6\% | 9.4\% |
| Centennial Lane ES | 6 | 17 |  | 3 |  | 26 | 88.5\% | 11.5\% |
| Dayton Oaks ES | 15 | 47 | 2 | 7 |  | 71 | 87.3\% | 12.7\% |
| Waterloo ES | 9 | 19 | 3 | 3 |  | 34 | 82.4\% | 17.6\% |
| Hammond ES | 9 | 7 |  | 4 | 1 | 21 | 80.0\% | 20.0\% |
| Fulton ES | 8 | 22 | 3 | 5 |  | 38 | 78.9\% | 21.1\% |
| Bellows Spring ES | 10 | 27 | 2 | 8 |  | 47 | 78.7\% | 21.3\% |
| Hollifield Station ES | 7 | 15 | 1 | 5 |  | 28 | 78.6\% | 21.4\% |
| Pointers Run ES | 17 | 27 | 5 | 7 |  | 56 | 78.6\% | 21.4\% |
| Bollman Bridge ES | 13 | 39 | 5 | 10 |  | 67 | 77.6\% | 22.4\% |
| Lisbon ES | 8 | 21 | 6 | 3 | 1 | 39 | 76.3\% | 23.7\% |
| Running Brook ES | 7 | 21 | 4 | 5 |  | 37 | 75.7\% | 24.3\% |
| Clemens Crossing ES | 9 | 17 | 4 | 5 |  | 35 | 74.3\% | 25.7\% |
| Gorman Crossing ES | 8 | 5 | 2 | 3 |  | 18 | 72.2\% | 27.8\% |
| Forest Ridge ES | 3 | 12 | 2 | 4 | 1 | 22 | 71.4\% | 28.6\% |
| Stevens Forest ES |  | 15 | 1 | 5 |  | 21 | 71.4\% | 28.6\% |
| Phelps Luck ES | 6 | 23 | 5 | 7 |  | 41 | 70.7\% | 29.3\% |
| Swansfield ES | 8 | 23 | 5 | 8 |  | 44 | 70.5\% | 29.5\% |
| Elkridge ES | 9 | 30 | 4 | 13 |  | 56 | 69.6\% | 30.4\% |
| Clarksville ES | 3 | 8 | 1 | 4 |  | 16 | 68.8\% | 31.3\% |
| Talbott Springs ES | 9 | 20 | 4 | 12 |  | 45 | 64.4\% | 35.6\% |
| Rockburn ES | 3 | 18 | 7 | 5 | 2 | 35 | 63.6\% | 36.4\% |
| Veterans ES | 12 | 25 | 9 | 13 |  | 59 | 62.7\% | 37.3\% |
| Jeffers Hill ES |  | 11 | 2 | 5 |  | 18 | 61.1\% | 38.9\% |
| Atholton ES | 3 | 18 | 6 | 9 |  | 36 | 58.3\% | 41.7\% |
| Thunder Hill ES | 1 | 9 | 3 | 7 | 1 | 21 | 50.0\% | 50.0\% |
| Deep Run ES | 7 | 15 | 9 | 15 | 1 | 47 | 47.8\% | 52.2\% |
| Manor Woods ES | 1 | 18 | 14 | 11 |  | 44 | 43.2\% | 56.8\% |
| St. John's Lane ES | 1 | 13 | 12 | 16 | 1 | 43 | 33.3\% | 66.7\% |
| Cradlerock ES | 1 | 6 | 10 | 7 |  | 24 | 29.2\% | 70.8\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \% <br> Disagree |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{1 8 3}$ | $\mathbf{3 8 8}$ | $\mathbf{9 4}$ | $\mathbf{1 4 7}$ | $\mathbf{6}$ | $\mathbf{8 1 8}$ | $\mathbf{7 0 . 3 \%}$ | $\mathbf{2 9 . 7 \%}$ |
| Folly Quarter MS | 25 | 13 |  |  |  | 38 | $100.0 \%$ | $0.0 \%$ |
| Patapsco MS | 11 | 17 | 1 | 2 |  | 31 | $90.3 \%$ | $9.7 \%$ |
| Ellicott Mills MS | 16 | 20 | 1 | 4 |  | 41 | $87.8 \%$ | $12.2 \%$ |
| Hammond MS | 11 | 24 | 4 | 3 |  | 42 | $83.3 \%$ | $16.7 \%$ |
| Patuxent Valley MS | 19 | 22 | 1 | 8 |  | 50 | $82.0 \%$ | $18.0 \%$ |
| Dunloggin MS | 6 | 32 | 4 | 5 |  | 47 | $80.9 \%$ | $19.1 \%$ |
| Wilde Lake MS | 2 | 10 | 1 | 2 | 1 | 16 | $80.0 \%$ | $20.0 \%$ |
| Burleigh Manor MS | 3 | 16 | 1 | 4 | 1 | 25 | $79.2 \%$ | $20.8 \%$ |
| Clarksville MS | 7 | 23 | 2 | 6 |  | 38 | $78.9 \%$ | $21.1 \%$ |
| Elkridge Landing MS | 4 | 32 | 3 | 7 |  | 46 | $78.3 \%$ | $21.7 \%$ |
| Mount View MS | 19 | 24 | 4 | 9 |  | 56 | $76.8 \%$ | $23.2 \%$ |
| Thomas Viaduct MS | 25 | 18 | 4 | 14 |  | 61 | $70.5 \%$ | $29.5 \%$ |
| Oakland Mills MS | 2 | 16 | 2 | 6 |  | 26 | $69.2 \%$ | $30.8 \%$ |
| Mayfield Woods MS | 9 | 28 | 9 | 8 |  | 54 | $68.5 \%$ | $31.5 \%$ |
| Glenwood MS | 4 | 5 | 4 | 1 |  | 14 | $64.3 \%$ | $35.7 \%$ |
| Murray Hill MS | 8 | 23 | 5 | 13 |  | 49 | $63.3 \%$ | $36.7 \%$ |
| Bonnie Branch MS | 6 | 14 | 4 | 8 |  | 32 | $62.5 \%$ | $37.5 \%$ |
| Harpers Choice MS | 4 | 33 | 13 | 22 | 1 | 73 | $51.4 \%$ | $48.6 \%$ |
| Lime Kiln MS | 1 | 9 | 4 | 7 |  | 21 | $47.6 \%$ | $52.4 \%$ |
| Lake Elkhorn MS | 1 | 9 | 27 | 18 | 3 | 58 | $18.2 \%$ | $81.8 \%$ |
| High | $\mathbf{1 8 0}$ | $\mathbf{4 0 6}$ | $\mathbf{5 6}$ | $\mathbf{1 0 4}$ |  | $\mathbf{7 4 6}$ | $\mathbf{7 8 . 6 \%}$ | $\mathbf{2 1 . 4 \%}$ |
| Reservoir HS | 25 | 44 | 1 | 4 |  | 74 | $93.2 \%$ | $6.8 \%$ |
| Marriotts Ridge HS | 13 | 21 |  | 3 |  | 37 | $91.9 \%$ | $8.1 \%$ |
| River Hill HS | 21 | 20 | 2 | 2 |  | 45 | $91.1 \%$ | $8.9 \%$ |
| Atholton HS | 32 | 37 |  | 7 |  | 76 | $90.8 \%$ | $9.2 \%$ |
| Howard HS | 22 | 48 | 2 | 11 |  | 83 | $84.3 \%$ | $15.7 \%$ |
| Oakland Mills HS | 12 | 43 | 7 | 7 |  | 69 | $79.7 \%$ | $20.3 \%$ |
| Glenelg HS | 15 | 32 | 6 | 10 |  | 63 | $74.6 \%$ | $25.4 \%$ |
| Mt. Hebron HS | 14 | 48 | 11 | 12 |  | 85 | $72.9 \%$ | $27.1 \%$ |
| Hammond HS | 9 | 23 | 8 | 6 |  | 46 | $69.6 \%$ | $30.4 \%$ |
| Centennial HS | 10 | 35 | 4 | 17 |  | 66 | $68.2 \%$ | $31.8 \%$ |
| Long Reach HS | 3 | 22 | 3 | 11 |  | 39 | $64.1 \%$ | $35.9 \%$ |
| Wilde Lake HS | 4 | 33 | 12 | 14 |  | 63 | $58.7 \%$ | $41.3 \%$ |
| Special | $\mathbf{3 0}$ | $\mathbf{5 5}$ | $\mathbf{1 0}$ | $\mathbf{2 7}$ | $\mathbf{2}$ | $\mathbf{1 2 4}$ | $\mathbf{6 9 . 7 \%}$ | $\mathbf{3 0 . 3 \%}$ |
| Ascend One | 1 | 4 |  | 1 |  | 6 | $83.3 \%$ | $16.7 \%$ |
| Cedar Lane | 5 | 5 | 1 | 1 | 12 | $83.3 \%$ | $16.7 \%$ |  |
| ARL | 4 | 9 |  | 3 | 1 | 17 | $81.3 \%$ | $18.8 \%$ |
| Central Office | 5 | 9 | 1 | 6 |  | 21 | $66.7 \%$ | $33.3 \%$ |
| Homewood Center | 9 | 20 | 7 | 10 |  | 46 | $63.0 \%$ | $37.0 \%$ |
| Old Cedar Lane | 5 | 5 | 1 | 5 |  | 16 | $62.5 \%$ | $37.5 \%$ |
| Grand Total | $\mathbf{7 5 5}$ | $\mathbf{1 5 9 1}$ | $\mathbf{3 0 1}$ | $\mathbf{5 0 1}$ | $\mathbf{1 7}$ | $\mathbf{3 1 6 5}$ | $\mathbf{7 4 . 5 \%}$ | $\mathbf{2 5 . 5 \%}$ |

## 11) My work performance is evaluated fairly.

| Worksite | Strongly Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\begin{array}{\|l\|} \hline \text { \% } \\ \text { Agree } \end{array}$ | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 465 | 815 | 49 | 130 | 15 | 1474 | 87.7\% | 12.3\% |
| Clemens Crossing ES | 12 | 23 |  |  |  | 35 | 100\% | 0.0\% |
| Hammond ES | 8 | 13 |  |  |  | 21 | 100\% | 0.0\% |
| Hanover Hills ES | 11 | 3 |  |  | 1 | 15 | 100\% | 0.0\% |
| Rockburn ES | 14 | 19 |  |  | 2 | 35 | 100\% | 0.0\% |
| Laurel Woods ES | 34 | 20 |  | 2 |  | 56 | 96.4\% | 3.6\% |
| Deep Run ES | 16 | 29 |  | 2 |  | 47 | 95.7\% | 4.3\% |
| Northfield ES | 14 | 30 | 1 | 1 | 2 | 48 | 95.7\% | 4.3\% |
| Running Brook ES | 19 | 15 |  | 2 | 1 | 37 | 94.4\% | 5.6\% |
| Longfellow ES | 11 | 22 | 1 | 1 |  | 35 | 94.3\% | 5.7\% |
| Waterloo ES | 20 | 12 | 1 | 1 |  | 34 | 94.1\% | 5.9\% |
| Bellows Spring ES | 18 | 25 | 1 | 2 |  | 46 | 93.5\% | 6.5\% |
| Talbott Springs ES | 19 | 23 |  | 3 |  | 45 | 93.3\% | 6.7\% |
| Swansfield ES | 17 | 23 | 2 | 1 |  | 43 | 93.0\% | 7.0\% |
| Phelps Luck ES | 17 | 21 |  | 3 |  | 41 | 92.7\% | 7.3\% |
| West Friendship ES | 7 | 14 |  | 2 | 1 | 24 | 91.3\% | 8.7\% |
| Worthington ES | 14 | 17 | 1 | 2 |  | 34 | 91.2\% | 8.8\% |
| Forest Ridge ES | 4 | 16 |  | 2 |  | 22 | 90.9\% | 9.1\% |
| Thunder Hill ES | 4 | 16 | 1 | 1 |  | 22 | 90.9\% | 9.1\% |
| Triadelphia Ridge ES | 17 | 12 |  | 3 |  | 32 | 90.6\% | 9.4\% |
| Elkridge ES | 13 | 37 | 1 | 5 |  | 56 | 89.3\% | 10.7\% |
| Bryant Woods ES | 3 | 12 | 1 | 1 |  | 17 | 88.2\% | 11.8\% |
| Clarksville ES | 8 | 6 | 1 | 1 |  | 16 | 87.5\% | 12.5\% |
| Cradlerock ES | 6 | 15 | 1 | 2 |  | 24 | 87.5\% | 12.5\% |
| Ducketts Lane ES | 7 | 7 |  | 2 |  | 16 | 87.5\% | 12.5\% |
| Veterans ES | 25 | 26 | 1 | 7 |  | 59 | 86.4\% | 13.6\% |
| Bollman Bridge ES | 14 | 43 | 5 | 4 | 1 | 67 | 86.4\% | 13.6\% |
| Lisbon ES | 12 | 21 |  | 6 |  | 39 | 84.6\% | 15.4\% |
| Dayton Oaks ES | 19 | 40 | 3 | 8 | 1 | 71 | 84.3\% | 15.7\% |
| Centennial Lane ES | 6 | 15 | 2 | 2 | 1 | 26 | 84.0\% | 16.0\% |
| St. John's Lane ES | 8 | 28 | 1 | 6 |  | 43 | 83.7\% | 16.3\% |
| Atholton ES | 8 | 22 |  | 6 |  | 36 | 83.3\% | 16.7\% |
| Guilford ES | 10 | 5 | 1 | 2 |  | 18 | 83.3\% | 16.7\% |
| Ilchester ES | 3 | 26 | 1 | 5 |  | 35 | 82.9\% | 17.1\% |
| Manor Woods ES | 8 | 28 | 2 | 6 |  | 44 | 81.8\% | 18.2\% |
| Gorman Crossing ES | 4 | 9 | 1 | 2 | 1 | 17 | 81.3\% | 18.8\% |
| Stevens Forest ES | 2 | 14 | 2 | 2 | 1 | 21 | 80.0\% | 20.0\% |
| Waverly ES | 3 | 13 |  | 4 |  | 20 | 80.0\% | 20.0\% |
| Jeffers Hill ES |  | 14 | 2 | 2 |  | 18 | 77.8\% | 22.2\% |
| Hollifield Station ES | 9 | 12 | 3 | 4 | 1 | 29 | 75.0\% | 25.0\% |
| Pointers Run ES | 9 | 31 | 4 | 11 |  | 55 | 72.7\% | 27.3\% |
| Fulton ES | 4 | 23 | 4 | 7 |  | 38 | 71.1\% | 28.9\% |
| Bushy Park ES | 8 | 15 | 5 | 7 | 2 | 37 | 65.7\% | 34.3\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 214 | 449 | 37 | 102 | 12 | 814 | 82.7\% | 17.3\% |
| Oakland Mills MS | 6 | 18 | 1 |  | 1 | 26 | 96.0\% | 4.0\% |
| Thomas Viaduct MS | 19 | 38 | 1 | 3 |  | 61 | 93.4\% | 6.6\% |
| Folly Quarter MS | 20 | 15 | 1 | 2 |  | 38 | 92.1\% | 7.9\% |
| Patuxent Valley MS | 17 | 28 | 1 | 3 | 1 | 50 | 91.8\% | 8.2\% |
| Burleigh Manor MS | 6 | 15 |  | 2 | 1 | 24 | 91.3\% | 8.7\% |
| Wilde Lake MS | 3 | 11 |  | 2 |  | 16 | 87.5\% | 12.5\% |
| Patapsco MS | 9 | 18 | 1 | 3 | 1 | 32 | 87.1\% | 12.9\% |
| Harpers Choice MS | 19 | 41 | 1 | 10 |  | 71 | 84.5\% | 15.5\% |
| Clarksville MS | 6 | 25 | 2 | 4 | 1 | 38 | 83.8\% | 16.2\% |
| Ellicott Mills MS | 18 | 16 | 2 | 5 |  | 41 | 82.9\% | 17.1\% |
| Mount View MS | 18 | 28 | 1 | 9 |  | 56 | 82.1\% | 17.9\% |
| Dunloggin MS | 5 | 30 | 3 | 5 | 4 | 47 | 81.4\% | 18.6\% |
| Hammond MS | 10 | 23 | 6 | 3 |  | 42 | 78.6\% | 21.4\% |
| Elkridge Landing MS | 9 | 27 | 3 | 7 |  | 46 | 78.3\% | 21.7\% |
| Mayfield Woods MS | 15 | 27 | 4 | 8 |  | 54 | 77.8\% | 22.2\% |
| Bonnie Branch MS | 9 | 15 |  | 7 |  | 31 | 77.4\% | 22.6\% |
| Lake Elkhorn MS | 7 | 36 | 5 | 8 | 2 | 58 | 76.8\% | 23.2\% |
| Glenwood MS | 6 | 4 |  | 4 |  | 14 | 71.4\% | 28.6\% |
| Murray Hill MS | 11 | 21 | 2 | 13 | 1 | 48 | 68.1\% | 31.9\% |
| Lime Kiln MS | 1 | 13 | 3 | 4 |  | 21 | 66.7\% | 33.3\% |
| High | 185 | 432 | 37 | 82 | 7 | 743 | 83.8\% | 16.2\% |
| River Hill HS | 13 | 32 |  |  |  | 45 | 100\% | 0.0\% |
| Oakland Mills HS | 22 | 40 | 3 | 3 | 1 | 69 | 91.2\% | 8.8\% |
| Reservoir HS | 18 | 46 | 3 | 6 | 1 | 74 | 87.7\% | 12.3\% |
| Glenelg HS | 13 | 43 | 3 | 5 |  | 64 | 87.5\% | 12.5\% |
| Hammond HS | 11 | 26 | 1 | 6 | 1 | 45 | 84.1\% | 15.9\% |
| Marriotts Ridge HS | 11 | 19 | 1 | 5 |  | 36 | 83.3\% | 16.7\% |
| Mt. Hebron HS | 27 | 43 | 3 | 11 | 1 | 85 | 83.3\% | 16.7\% |
| Centennial HS | 14 | 40 | 6 | 6 |  | 66 | 81.8\% | 18.2\% |
| Atholton HS | 23 | 35 | 5 | 9 | 1 | 73 | 80.6\% | 19.4\% |
| Howard HS | 18 | 48 | 5 | 11 | 1 | 83 | 80.5\% | 19.5\% |
| Long Reach HS | 5 | 27 | 1 | 7 |  | 40 | 80.0\% | 20.0\% |
| Wilde Lake HS | 10 | 33 | 6 | 13 | 1 | 63 | 69.4\% | 30.6\% |
| Special | 46 | 60 | 7 | 10 | 2 | 125 | 86.2\% | 13.8\% |
| ARL | 14 | 4 |  |  |  | 18 | 100\% | 0.0\% |
| Ascend One | 2 | 4 |  |  |  | 6 | 100\% | 0.0\% |
| Old Cedar Lane | 5 | 8 | 2 |  | 1 | 16 | 86.7\% | 13.3\% |
| Homewood Center | 14 | 24 | 2 | 6 |  | 46 | 82.6\% | 17.4\% |
| Central Office | 6 | 10 | 2 | 2 | 1 | 21 | 80.0\% | 20.0\% |
| Cedar Lane | 1 | 8 | 1 | 2 |  | 12 | 75.0\% | 25.0\% |
| Grand Total | 910 | 1756 | 130 | 324 | 36 | 3156 | 85.4\% | 14.6\% |

2018-2019 HCEA Job Satisfaction Survey
12) I am provided adequate time during the workday to plan, prepare for and do my job.

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 184 | 614 | 278 | 373 | 25 | 1474 | 55.1\% | 44.9\% |
| Hanover Hills ES | 3 | 11 |  | 2 |  | 16 | 87.5\% | 12.5\% |
| Laurel Woods ES | 14 | 27 | 6 | 6 | 2 | 55 | 77.4\% | 22.6\% |
| Ducketts Lane ES | 4 | 8 | 1 | 3 |  | 16 | 75.0\% | 25.0\% |
| Running Brook ES | 7 | 20 | 2 | 7 |  | 36 | 75.0\% | 25.0\% |
| West Friendship ES | 4 | 13 | 3 | 4 |  | 24 | 70.8\% | 29.2\% |
| Clemens Crossing ES | 9 | 14 | 5 | 5 | 2 | 35 | 69.7\% | 30.3\% |
| Longfellow ES | 8 | 16 | 7 | 4 |  | 35 | 68.6\% | 31.4\% |
| Rockburn ES | 4 | 20 | 5 | 6 |  | 35 | 68.6\% | 31.4\% |
| Clarksville ES | 5 | 5 | 1 | 4 | 1 | 16 | 66.7\% | 33.3\% |
| Bellows Spring ES | 9 | 20 | 5 | 10 | 2 | 46 | 65.9\% | 34.1\% |
| Veterans ES | 8 | 30 | 12 | 8 |  | 58 | 65.5\% | 34.5\% |
| Hammond ES | 4 | 9 | 1 | 6 |  | 20 | 65.0\% | 35.0\% |
| Bryant Woods ES | 2 | 9 |  | 6 |  | 17 | 64.7\% | 35.3\% |
| Deep Run ES | 4 | 26 | 6 | 11 |  | 47 | 63.8\% | 36.2\% |
| Talbott Springs ES | 8 | 20 | 5 | 11 | 1 | 45 | 63.6\% | 36.4\% |
| Hollifield Station ES | 2 | 15 | 3 | 7 | 1 | 28 | 63.0\% | 37.0\% |
| Bushy Park ES | 3 | 19 | 5 | 9 | 1 | 37 | 61.1\% | 38.9\% |
| Gorman Crossing ES | 2 | 9 | 1 | 6 |  | 18 | 61.1\% | 38.9\% |
| Cradlerock ES | 3 | 11 | 5 | 5 |  | 24 | 58.3\% | 41.7\% |
| Northfield ES | 4 | 22 | 7 | 13 | 3 | 49 | 56.5\% | 43.5\% |
| Worthington ES | 6 | 13 | 8 | 7 |  | 34 | 55.9\% | 44.1\% |
| Guilford ES | 2 | 8 | 3 | 5 |  | 18 | 55.6\% | 44.4\% |
| Forest Ridge ES | 2 | 10 | 3 | 7 |  | 22 | 54.5\% | 45.5\% |
| Elkridge ES | 4 | 26 | 11 | 15 |  | 56 | 53.6\% | 46.4\% |
| Swansfield ES | 8 | 15 | 9 | 11 | 1 | 44 | 53.5\% | 46.5\% |
| Triadelphia Ridge ES | 5 | 11 | 7 | 7 | 1 | 31 | 53.3\% | 46.7\% |
| Waterloo ES | 7 | 11 | 6 | 10 |  | 34 | 52.9\% | 47.1\% |
| Phelps Luck ES | 7 | 13 | 4 | 15 | 2 | 41 | 51.3\% | 48.7\% |
| Pointers Run ES | 4 | 23 | 15 | 13 | 1 | 56 | 49.1\% | 50.9\% |
| Bollman Bridge ES | 10 | 21 | 21 | 12 | 3 | 67 | 48.4\% | 51.6\% |
| Thunder Hill ES | 2 | 8 | 6 | 6 |  | 22 | 45.5\% | 54.5\% |
| Lisbon ES | 6 | 11 | 5 | 16 | 1 | 39 | 44.7\% | 55.3\% |
| Jeffers Hill ES | 1 | 7 | 5 | 5 |  | 18 | 44.4\% | 55.6\% |
| Dayton Oaks ES | 6 | 25 | 18 | 22 |  | 71 | 43.7\% | 56.3\% |
| Centennial Lane ES | 1 | 10 | 5 | 10 |  | 26 | 42.3\% | 57.7\% |
| Ilchester ES |  | 14 | 10 | 10 | 1 | 35 | 41.2\% | 58.8\% |
| St. John's Lane ES | 1 | 16 | 8 | 17 | 1 | 43 | 40.5\% | 59.5\% |
| Waverly ES | 1 | 7 | 7 | 5 |  | 20 | 40.0\% | 60.0\% |
| Stevens Forest ES | 1 | 7 | 6 | 7 |  | 21 | 38.1\% | 61.9\% |
| Manor Woods ES |  | 15 | 15 | 14 |  | 44 | 34.1\% | 65.9\% |
| Fulton ES | 1 | 11 | 13 | 13 | 1 | 39 | 31.6\% | 68.4\% |
| Atholton ES | 2 | 8 | 13 | 13 |  | 36 | 27.8\% | 72.2\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | $\begin{aligned} & \hline \text { \% } \\ & \text { Agree } \end{aligned}$ | \% Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Middle | 112 | 295 | 168 | 226 | 17 | 818 | 50.8\% | 49.2\% |
| Folly Quarter MS | 10 | 18 | 3 | 6 |  | 37 | 75.7\% | 24.3\% |
| Glenwood MS | 5 | 5 | 3 | 1 |  | 14 | 71.4\% | 28.6\% |
| Harpers Choice MS | 17 | 30 | 3 | 19 | 4 | 73 | 68.1\% | 31.9\% |
| Mount View MS | 11 | 25 | 6 | 11 | 3 | 56 | 67.9\% | 32.1\% |
| Thomas Viaduct MS | 7 | 29 | 10 | 15 |  | 61 | 59.0\% | 41.0\% |
| Ellicott Mills MS | 7 | 15 | 8 | 10 | 1 | 41 | 55.0\% | 45.0\% |
| Patapsco MS | 4 | 13 | 6 | 8 | 1 | 32 | 54.8\% | 45.2\% |
| Clarksville MS | 6 | 14 | 8 | 9 | 1 | 38 | 54.1\% | 45.9\% |
| Burleigh Manor MS | 4 | 9 | 7 | 5 |  | 25 | 52.0\% | 48.0\% |
| Mayfield Woods MS | 5 | 21 | 8 | 18 | 2 | 54 | 50.0\% | 50.0\% |
| Patuxent Valley MS | 9 | 16 | 7 | 18 |  | 50 | 50.0\% | 50.0\% |
| Dunloggin MS | 4 | 19 | 11 | 14 |  | 48 | 47.9\% | 52.1\% |
| Oakland Mills MS | 5 | 6 | 7 | 6 | 2 | 26 | 45.8\% | 54.2\% |
| Murray Hill MS | 3 | 19 | 17 | 10 |  | 49 | 44.9\% | 55.1\% |
| Bonnie Branch MS | 6 | 7 | 10 | 8 |  | 31 | 41.9\% | 58.1\% |
| Lake Elkhorn MS | 5 | 16 | 15 | 21 | 1 | 58 | 36.8\% | 63.2\% |
| Lime Kiln MS | 1 | 6 | 4 | 10 |  | 21 | 33.3\% | 66.7\% |
| Wilde Lake MS |  | 5 | 6 | 5 |  | 16 | 31.3\% | 68.8\% |
| Hammond MS | 1 | 11 | 9 | 19 | 2 | 42 | 30.0\% | 70.0\% |
| Elkridge Landing MS | 2 | 11 | 20 | 13 |  | 46 | 28.3\% | 71.7\% |
| High | 97 | 271 | 153 | 202 | 22 | 745 | 50.9\% | 49.1\% |
| River Hill HS | 5 | 21 | 6 | 10 | 3 | 45 | 61.9\% | 38.1\% |
| Centennial HS | 11 | 27 | 12 | 15 | 1 | 66 | 58.5\% | 41.5\% |
| Marriotts Ridge HS | 4 | 16 | 5 | 11 | 1 | 37 | 55.6\% | 44.4\% |
| Howard HS | 13 | 32 | 16 | 21 | 1 | 83 | 54.9\% | 45.1\% |
| Atholton HS | 13 | 28 | 12 | 22 | 1 | 76 | 54.7\% | 45.3\% |
| Oakland Mills HS | 8 | 26 | 6 | 23 | 5 | 68 | 54.0\% | 46.0\% |
| Glenelg HS | 10 | 22 | 11 | 19 | 1 | 63 | 51.6\% | 48.4\% |
| Hammond HS | 4 | 18 | 11 | 10 | 3 | 46 | 51.2\% | 48.8\% |
| Reservoir HS | 9 | 27 | 16 | 21 | 1 | 74 | 49.3\% | 50.7\% |
| Wilde Lake HS | 5 | 21 | 17 | 18 | 1 | 62 | 42.6\% | 57.4\% |
| Mt. Hebron HS | 11 | 22 | 30 | 19 | 3 | 85 | 40.2\% | 59.8\% |
| Long Reach HS | 4 | 11 | 11 | 13 | 1 | 40 | 38.5\% | 61.5\% |
| Special | 31 | 52 | 11 | 20 | 11 | 125 | 72.8\% | 27.2\% |
| ARL | 10 | 7 |  |  | 1 | 18 | 100.0\% | 0.0\% |
| Central Office | 6 | 8 |  | 2 | 5 | 21 | 87.5\% | 12.5\% |
| Ascend One | 2 | 3 | 1 |  |  | 6 | 83.3\% | 16.7\% |
| Old Cedar Lane | 4 | 7 | 1 | 3 | 1 | 16 | 73.3\% | 26.7\% |
| Cedar Lane | 2 | 6 | 2 | 1 | 1 | 12 | 72.7\% | 27.3\% |
| Homewood Center | 6 | 19 | 6 | 13 | 2 | 46 | 56.8\% | 43.2\% |
| Grand Total | 424 | 1232 | 610 | 821 | 75 | 3162 | 53.6\% | 46.4\% |

## 2018-2019 HCEA Job Satisfaction Survey

13) I am provided adequate work and storage space to prepare for and do my job.

| Worksite | Strongly <br> Agree | Agree | Strongly Disagree | Disagree | Does Not Apply | Grand Total | \% <br> Agree | \% <br> Disagree |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Elementary | 405 | 831 | 70 | 163 | 5 | 1474 | 84.1\% | 15.9\% |
| Clemens Crossing ES | 16 | 19 |  |  |  | 35 | 100\% | 0.0\% |
| Ducketts Lane ES | 7 | 9 |  |  |  | 16 | 100\% | 0.0\% |
| Hanover Hills ES | 9 | 6 |  |  |  | 15 | 100\% | 0.0\% |
| Waverly ES | 7 | 12 |  | 1 |  | 20 | 95.0\% | 5.0\% |
| Veterans ES | 17 | 38 | 2 | 1 |  | 58 | 94.8\% | 5.2\% |
| Bushy Park ES | 12 | 22 |  | 2 | 1 | 37 | 94.4\% | 5.6\% |
| Longfellow ES | 11 | 20 |  | 2 |  | 33 | 93.9\% | 6.1\% |
| Dayton Oaks ES | 9 | 56 | 2 | 4 |  | 71 | 91.5\% | 8.5\% |
| Rockburn ES | 10 | 21 | 1 | 2 | 1 | 35 | 91.2\% | 8.8\% |
| Lisbon ES | 7 | 28 | 1 | 3 |  | 39 | 89.7\% | 10.3\% |
| Deep Run ES | 14 | 29 | 1 | 4 |  | 48 | 89.6\% | 10.4\% |
| Swansfield ES | 16 | 23 |  | 5 |  | 44 | 88.6\% | 11.4\% |
| Centennial Lane ES | 6 | 17 | 2 | 1 |  | 26 | 88.5\% | 11.5\% |
| Worthington ES | 12 | 18 | 1 | 3 |  | 34 | 88.2\% | 11.8\% |
| Northfield ES | 14 | 28 | 1 | 5 | 1 | 49 | 87.5\% | 12.5\% |
| West Friendship ES | 7 | 14 | 2 | 1 |  | 24 | 87.5\% | 12.5\% |
| Bollman Bridge ES | 21 | 37 | 3 | 6 |  | 67 | 86.6\% | 13.4\% |
| Forest Ridge ES | 4 | 15 |  | 3 |  | 22 | 86.4\% | 13.6\% |
| Ilchester ES | 7 | 23 | 3 | 2 |  | 35 | 85.7\% | 14.3\% |
| Waterloo ES | 15 | 14 | 3 | 2 |  | 34 | 85.3\% | 14.7\% |
| Running Brook ES | 10 | 21 |  | 6 |  | 37 | 83.8\% | 16.2\% |
| Gorman Crossing ES | 2 | 13 | 1 | 2 |  | 18 | 83.3\% | 16.7\% |
| Bellows Spring ES | 15 | 24 | 2 | 6 |  | 47 | 83.0\% | 17.0\% |
| Elkridge ES | 9 | 37 | 4 | 6 |  | 56 | 82.1\% | 17.9\% |
| Laurel Woods ES | 24 | 22 |  | 10 |  | 56 | 82.1\% | 17.9\% |
| Thunder Hill ES | 3 | 15 | 1 | 3 |  | 22 | 81.8\% | 18.2\% |
| Clarksville ES | 4 | 9 |  | 3 |  | 16 | 81.3\% | 18.8\% |
| Pointers Run ES | 14 | 31 | 3 | 8 |  | 56 | 80.4\% | 19.6\% |
| Hollifield Station ES | 7 | 15 | 1 | 5 | 1 | 29 | 78.6\% | 21.4\% |
| Atholton ES | 8 | 20 | 2 | 6 |  | 36 | 77.8\% | 22.2\% |
| Guilford ES | 7 | 7 | 1 | 3 |  | 18 | 77.8\% | 22.2\% |
| Phelps Luck ES | 10 | 21 | 2 | 7 |  | 40 | 77.5\% | 22.5\% |
| Manor Woods ES | 6 | 28 | 2 | 8 |  | 44 | 77.3\% | 22.7\% |
| Triadelphia Ridge ES | 14 | 9 | 4 | 3 |  | 30 | 76.7\% | 23.3\% |
| Hammond ES | 9 | 7 | 3 | 2 |  | 21 | 76.2\% | 23.8\% |
| St. John's Lane ES | 6 | 26 | 3 | 7 | 1 | 43 | 76.2\% | 23.8\% |
| Fulton ES | 9 | 20 | 4 | 6 |  | 39 | 74.4\% | 25.6\% |
| Stevens Forest ES | 7 | 8 | 2 | 4 |  | 21 | 71.4\% | 28.6\% |
| Cradlerock ES | 3 | 13 | 3 | 4 |  | 23 | 69.6\% | 30.4\% |
| Talbott Springs ES | 13 | 18 | 5 | 9 |  | 45 | 68.9\% | 31.1\% |
| Bryant Woods ES | 3 | 8 | 1 | 5 |  | 17 | 64.7\% | 35.3\% |
| Jeffers Hill ES | 1 | 10 | 4 | 3 |  | 18 | 61.1\% | 38.9\% |

2018-2019 HCEA Job Satisfaction Survey

| Worksite | Strongly <br> Agree | Agree | Strongly <br> Disagree | Disagree | Does <br> Not <br> Apply | Grand <br> Total | \% <br> Agree | \% <br> Disagree |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Middle | $\mathbf{2 4 1}$ | $\mathbf{4 3 1}$ | $\mathbf{5 0}$ | $\mathbf{8 6}$ | $\mathbf{4}$ | $\mathbf{8 1 2}$ | $\mathbf{8 3 . 2 \%}$ | $\mathbf{1 6 . 8 \%}$ |
| Folly Quarter MS | 19 | 15 |  | 2 |  | 36 | $94.4 \%$ | $5.6 \%$ |
| Patuxent Valley MS | 19 | 28 |  | 3 |  | 50 | $94.0 \%$ | $6.0 \%$ |
| Ellicott Mills MS | 16 | 22 |  | 3 |  | 41 | $92.7 \%$ | $7.3 \%$ |
| Clarksville MS | 7 | 28 | 1 | 2 |  | 38 | $92.1 \%$ | $7.9 \%$ |
| Lime Kiln MS | 5 | 14 |  | 2 |  | 21 | $90.5 \%$ | $9.5 \%$ |
| Mount View MS | 23 | 26 | 2 | 4 |  | 55 | $89.1 \%$ | $10.9 \%$ |
| Bonnie Branch MS | 17 | 11 | 1 | 3 |  | 32 | $87.5 \%$ | $12.5 \%$ |
| Patapsco MS | 11 | 17 | 2 | 2 |  | 32 | $87.5 \%$ | $12.5 \%$ |
| Elkridge Landing MS | 6 | 34 | 3 | 3 |  | 46 | $87.0 \%$ | $13.0 \%$ |
| Thomas Viaduct MS | 29 | 24 | 4 | 4 |  | 61 | $86.9 \%$ | $13.1 \%$ |
| Mayfield Woods MS | 18 | 27 | 2 | 6 |  | 53 | $84.9 \%$ | $15.1 \%$ |
| Murray Hill MS | 11 | 30 | 5 | 3 |  | 49 | $83.7 \%$ | $16.3 \%$ |
| Hammond MS | 13 | 20 | 5 | 2 |  | 40 | $82.5 \%$ | $17.5 \%$ |
| Harpers Choice MS | 19 | 36 | 2 | 13 | 3 | 73 | $78.6 \%$ | $21.4 \%$ |
| Dunloggin MS | 7 | 30 | 1 | 10 |  | 48 | $77.1 \%$ | $22.9 \%$ |
| Burleigh Manor MS | 5 | 14 |  | 6 |  | 25 | $76.0 \%$ | $24.0 \%$ |
| Wilde Lake MS | 1 | 11 | 4 |  |  | 16 | $75.0 \%$ | $25.0 \%$ |
| Glenwood MS | 5 | 5 | 1 | 3 |  | 14 | $71.4 \%$ | $28.6 \%$ |
| Lake Elkhorn MS | 8 | 27 | 13 | 9 |  | 57 | $61.4 \%$ | $38.6 \%$ |
| Oakland Mills MS | 2 | 12 | 4 | 6 | 1 | 25 | $58.3 \%$ | $41.7 \%$ |
| High | $\mathbf{2 1 5}$ | $\mathbf{4 2 3}$ | $\mathbf{2 8}$ | $\mathbf{7 5}$ | $\mathbf{5}$ | $\mathbf{7 4 6}$ | $\mathbf{8 6 . 1 \%}$ | $\mathbf{1 3 . 9 \%}$ |
| Reservoir HS | 18 | 52 | 2 | 2 |  | 74 | $94.6 \%$ | $5.4 \%$ |
| Marriotts Ridge HS | 15 | 19 |  | 3 |  | 37 | $91.9 \%$ | $8.1 \%$ |
| Oakland Mills HS | 19 | 43 | 1 | 5 | 1 | 69 | $91.2 \%$ | $8.8 \%$ |
| Glenelg HS | 20 | 38 | 2 | 4 |  | 64 | $90.6 \%$ | $9.4 \%$ |
| Atholton HS | 31 | 37 | 1 | 7 |  | 76 | $89.5 \%$ | $10.5 \%$ |
| River Hill HS | 19 | 20 | 3 | 2 | 1 | 45 | $88.6 \%$ | $11.4 \%$ |
| Howard HS | 24 | 48 | 3 | 8 |  | 83 | $86.7 \%$ | $13.3 \%$ |
| Wilde Lake HS | 10 | 43 | 3 | 7 |  | 63 | $84.1 \%$ | $15.9 \%$ |
| Centennial HS | 17 | 38 | 1 | 10 |  | 66 | $83.3 \%$ | $16.7 \%$ |
| Mt. Hebron HS | 25 | 41 | 5 | 12 | 1 | 84 | $79.5 \%$ | $20.5 \%$ |
| Long Reach HS | 7 | 24 | 1 | 8 |  | 40 | $77.5 \%$ | $22.5 \%$ |
| Hammond HS | 10 | 20 | 6 | 7 | 2 | 45 | $69.8 \%$ | $30.2 \%$ |
| Special | $\mathbf{3 0}$ | $\mathbf{6 4}$ | $\mathbf{9}$ | $\mathbf{5}$ | $\mathbf{7}$ | $\mathbf{1 2 5}$ | $\mathbf{8 8 . 1 \%}$ | $\mathbf{1 1 . 9 \%}$ |
| ARL | 718 |  |  | 18 | $100.0 \%$ | $0.0 \%$ |  |  |
| Cedar Lane | 3 | 6 |  | 1 | 2 | 12 | $90.0 \%$ | $10.0 \%$ |
| Central Office | 5 | 11 |  | 2 | 3 | 21 | $88.9 \%$ | $11.1 \%$ |
| Old Cedar Lane | 7 | 7 | 1 | 1 |  | 16 | $87.5 \%$ | $12.5 \%$ |
| Ascend One | 2 | 3 | 1 |  |  | 6 | $83.3 \%$ | $16.7 \%$ |
| Homewood Center | 14 | 22 | 7 | 1 | 2 | 46 | $81.8 \%$ | $18.2 \%$ |
| Grand Total | $\mathbf{9 0 1}$ | $\mathbf{1 7 4 9}$ | $\mathbf{1 5 7}$ | $\mathbf{3 2 9}$ | $\mathbf{2 1}$ | $\mathbf{3 1 5 7}$ | $\mathbf{8 4 . 5 \%}$ | $\mathbf{1 5 . 5 \%}$ |
|  |  |  |  |  |  |  |  |  |

